

CABINET

17 September 2008

SIGNING UP TO THE HAMPSHIRE LOCAL AREA AGREEMENT

REPORT OF HEAD OF PARTNERSHIPS AND COMMUNICATION

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RECENT REFERENCES:

CAB1625 Creating Strong, Safe and Prosperous Communities - 13 February 2008

EXECUTIVE SUMMARY:

The new 3-year Hampshire Local Area Agreement (LAA) has now been signed off by the Secretary of State, and the implementation stage has begun. The City Council has a duty to co-operate in the delivery of targets within the LAA. This report sets out the process and implications for the Council in signing up to the LAA as requested by Hampshire County Council (the 'accountable body' for the LAA).

RECOMMENDATIONS:

- 1 That Cabinet endorses the Hampshire Local Area Agreement and approves the attached Delivery Agreement (Appendix 2) which commits the City Council to co-operate in the delivery of LAA targets in the Winchester District (as set out in the schedule at Appendix 1).

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1 INTRODUCTION

- 1.1 The Local Government and Public Involvement in Health Act 2007 introduced statutory Local Area Agreements (LAA) as the foundation of a new relationship between central and local Government. Where there are two-tier arrangements the 'local area' referred to in the legislation is the *county* area.
- 1.2 The Sustainable Community Strategy (SCS) process for the county area identifies priorities for inclusion in the LAA. These priorities are then translated into a number of improvement targets which can be measured by indicators drawn from the new National Indicator Set. Other statutory partners sign up and commit to play a part in the delivery of these targets through their own operations.
- 1.3 The draft LAA is negotiated with Government and signed off by the Secretary of State. A number of organisations and agencies (including district councils) are designated as having a statutory 'duty to cooperate' and must work together to deliver the LAA.

2 HAMPSHIRE AS A TWO-TIER AREA

- 2.1 Hampshire is the geographical area on which our LAA is based. Hampshire County Council has the statutory duty as 'responsible authority' to negotiate and coordinate the LAA. Winchester City Council is one of a number of partners who have a statutory duty to co-operate in the drawing up and delivery of the LAA.

3 PROCESS FOR CREATING THE HAMPSHIRE LOCAL AREA AGREEMENT

- 3.1 Hampshire was one of the pilot areas for LAAs, and had an agreement prior to the current LAA. The current LAA, which was signed off by the Secretary of State in June 2008, is based on the previous one and consultation undertaken was to assess what should stay in the agreement and what should be changed.
- 3.2 The original 8 priority areas have been retained for the current LAA. These are:
 - A Improve the life chances for children and young people.

- B Deliver first class support for businesses promote skills and workforce development and address barriers to employment.
- C Improve the co-ordination of transport and access to services across the County.
- D Improve access to housing and accommodation.
- E Tackle crime and anti-social behaviour recognising the harm of drug and alcohol misuse.
- F Promote and improve the health and well being of people in Hampshire
- G Use material resources more efficiently.
- H Empower local people to have a greater voice and influence over decision making and the delivery of services.

3.3 Each of these themes has an individual who acts as 'theme lead' and, when the consultation period started for the current LAA, they worked with partners throughout the County (including Winchester City Council) to agree indicators and targets under their theme (theme leads are listed in the delivery agreement at Appendix 2).

3.4 Local Strategic Partnerships were also engaged in the process. Winchester District Strategic Partnership and the City Council together submitted a list of indicators which were judged to quantify priorities for the District and which also linked closely to the Winchester District Sustainable Community Strategy. There is a very good match between this list and the targets which have been included in the final LAA.

3.5 The targets in the draft LAA have now been negotiated with the Government Office for the South East, and signed off by the Secretary of State.

4 WHAT IS IN THE HAMPSHIRE LOCAL AREA AGREEMENT?

4.1 The Hampshire LAA is made up of the following:

- 33 targets for priority areas for improvement (drawn from indicators in the National Indicator Set)
- 16 education targets which are statutory and additional to the 33
- 13 local improvement targets which did not require the approval of the Secretary of State but which are equally binding on relevant Statutory Partners who sign up to them.

4.2 The list of themes, indicators and related targets can be found at Appendix 1. The tables in Appendix 1 also identify the lead WCC Officer in each case, as well as examples of current actions which will contribute, future actions which will contribute, and partnership current and future planned actions which will also help deliver the targets. (Please note this is not an exhaustive list of current and future actions).

5 SIGNING UP TO THE HAMPSHIRE LOCAL AREA AGREEMENT

- 5.1 The City Council has a statutory duty to co-operate with the LAA targets. In practice, this means signing up to the targets which the City Council believes are important to the District and where the City Council and/or its partnerships can play a role in achieving them locally.
- 5.2 With regard to the targets that the City Council signs up to, it will be expected to:
- Integrate the LAA targets within all of its relevant service plans.
 - Integrate the targets within all relevant partnership plans where they lead or contribute to the targets.
 - Take all necessary steps to implement actions to achieve the targets, including the alignment of resources.
 - Co-operate with LAA Theme Leads and individual Target Leads and the respective thematic or local partnerships in the management and co-ordination of actions to deliver the targets.
 - Comply with the LAA data sharing and quality protocol in the delivery framework (to be agreed by the LAA Executive).
 - Integrate the targets into its internal monitoring, performance and risk management arrangements.
 - Co-operate fully in the Comprehensive Area Assessment annual judgement process which will focus on LAA targets and the wider National Indicator Set.
 - Co-operate with Theme Leads and target leads in meeting the reporting requirements of the LAA Delivery Framework.
- 5.3 The County Council (as responsible body) has drawn up and circulated an LAA Delivery Agreement document and is asking those organisations with a statutory duty to cooperate to indicate which targets they will sign up to. The Delivery Agreement (completed for Winchester City Council subject to agreement by Cabinet) is attached at Appendix 2.
- 5.4 There are some targets (principally those relating to educational attainment) which relate to the work of a single organisation or a specific group of organisations not including district councils. It is recommended that the City Council nonetheless signs up to these targets despite the fact that it does not, for example, have a direct influence on the quality of classroom teaching. Many wellbeing factors outside the school environment play a part in the educational achievements of children such as good quality housing; recreational, health and social facilities; and feelings of safety at home and in the community.
- 5.5 Another example is the target to improve the effectiveness of child and adolescent mental health services (NI 51). Although the City Council cannot directly play a role in improving the effectiveness of another agency's service, other actions which the City Council and its partnerships are undertaking will

look to improve the mental and emotional wellbeing of all children (not just those in contact with the child and adolescent mental health services).

- 5.6 A 'delivery agreement' has been produced by Hampshire County Council whereby partners are requested to sign up to the targets and commit to making their contribution towards delivering them. The delivery agreement is included at Appendix 2. It is recommended that the delivery agreement is signed off by the Chief Executive to make a formal commitment.
- 5.7 The Government intends to introduce a performance element for Years 2 and 3 of the LAA. Guidance will be issued later in 2008.

6 COMPREHENSIVE AREA ASSESSMENT

- 6.1 As well as having a statutory duty to cooperate in delivering the Hampshire LAA, the City Council will also need to demonstrate this involvement for the Comprehensive Area Assessment (CAA). It should not be forgotten, however, that CAA will look at performance across the Hampshire area in respect of *all 198 indicators in the National Indicator Set* – not just those which have been included in the LAA.
- 6.2 The most recent consultation indicates that the focus for CAA will be twofold. Firstly there will be an 'area assessment' that will look at the community outcomes which our activities deliver. Most targets in the LAA reflect these crosscutting outcomes which require the input of several organisations, and often action by communities themselves at the grassroots level. The CAA will also test that the right areas have been targeted for improvement.
- 6.3 Secondly there will be an 'organisational assessment' which will look at how well each local public sector organisation is being managed to deliver these outcomes in partnership and provide value for money for its residents.
- 6.4 The Council will need to take both the LAA and the CAA into account in respect of its performance management processes so that we can prove that we are delivering on our duty to co-operate with the LAA, and moreover that our contributions are being experienced as positive outcomes for local communities.

7 NEXT STEPS

- 7.1 The Winchester District Sustainable Community Strategy is currently being refreshed. The new Strategy will be in harmony with the LAA because the LAA reflects many local priorities identified during the refresh process.
- 7.2 The LAA is a three year agreement covering the period from 1st April 2008 to 31st March 2011. For 2008/09, the City Council has identified what actions it is undertaking currently which will contribute to the targets. The LAA already reflects a number of priorities for the Winchester District; therefore existing actions contributing to the targets have been relatively easily to identify. The City Council also leads the Winchester District Strategic Partnership (WDSP)

as part of its responsibility for community leadership. The WDSP has a number of partnership action plans in place which will help deliver on the LAA targets (see Appendix 1).

- 7.3 The City Council will then need to consider what contributions it can make towards delivering the LAA targets as part of the corporate planning cycle for 2009/10 and beyond.

8 CORPORATE STRATEGY (RELEVANCE TO):

- 8.1 The LAA targets touch on all the corporate strategy priorities

9 RESOURCE IMPLICATIONS:

- 9.2 Signing up to delivering targets in the LAA will not have any resource implications for the City Council in the current financial year as budgets are now set and many relevant actions resourced and in place. In future years the City Council's commitment to the LAA should guide corporate and business planning processes so that resources are used in the optimum way to deliver the LAA in the Winchester District. It is anticipated that this will not deviate from the Council's current direction because of the close alignment between the Winchester District Community Strategy and the Hampshire LAA.

- 9.3 Partner agencies which also have a duty to co-operate in the delivery of the LAA are likely to give priority to those shared actions which can be shown to contribute to its delivery.

10 BACKGROUND DOCUMENTS:

- 10.1 Correspondence and consultation documents relating to the development of the LAA are held by the Partnerships and Communication Division and available on request.

APPENDICES:

1. Schedule of targets for the Hampshire LAA
2. LAA Delivery Agreement

HAMPSHIRE LAA 2008-2011 Priorities and Targets With Examples of Current Contribution by Winchester City Council

Theme A: Children and Young People (See also statutory targets at end of schedule)						
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Improve mental and emotional health	*NI 51 Effectiveness of child and adolescent mental health (CAMHS) services DCFS DSO	11 out of 16	12 out of 16	13 out of 16	15 out of 16	*HCC Children's Services, CAMHS Trust Board, HPCT, Children and Young People's Management Board (CYPMB)
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions		Significant Actions in WDSP Action Plans		
Lorraine Mansfield	Widen access to a range of play, leisure, cultural and sporting opportunities – shown to have a beneficial impact on mental & emotional wellbeing (Partnerships & Communication, Environment, Cultural Services). Through the Winchester District Housing Strategy 2008/09 – 2012/13 WCC will support vulnerable & disadvantaged young people to meet their	Responding to the WDCYPP Action Plan and targeting resources accordingly.		Tackling issues related to mental health & emotional wellbeing is a stated priority in the Winchester District Children & Young People Partnership (WDCYPP) Action Plan ('Be Healthy' section). The WDCYPP reports directly to the Health & Wellbeing Strategic Outcome Group (H&WSOG) . The WDCYPP will be promoting current services, encouraging the development of others to fill identified gaps, and trying to influence funding streams. Working with the Child Wellbeing Research Centre at the University of Southampton, the WDCYPP will (subject to funding) be carrying out a 'mini UNICEF' study in the		

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	<p>housing needs (Strategic Housing).</p> <p>Review criteria & process for capital & revenue grants to reflect priorities identified in district wide partnership action plans e.g. Winchester District Children & Young People Action Plan.</p> <p>Co-ordinate the contribution of WCC & the wider Winchester District Strategic Partnership to the delivery of the Health & Wellbeing Action Plan (including the Winchester District Children & Young People Partnership action plan) & engagement with relevant PCT led public health projects (Partnerships & Communication).</p>		<p>district. The aim of the project is to produce a robust assessment of the overall health (both physical & emotional) and wellbeing of children & young people from their own perspective.</p>
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Appendix 1

Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Tackle childhood obesity	*NI 56 Obesity among primary school age children in year 6	15.9	16.63	16.55	16.21	*Hampshire PCT, HCC Children's Services, CYPMB, Hants and IOW SHA,
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions				Significant Actions in WDSP Action Plans
Lorraine Mansfield	Co-ordinate the contribution of WCC & the wider LSP to the delivery of the Health & Wellbeing Action Plan including engagement with relevant PCT led public health projects e.g. Cook & Eat (Partnerships & Communication). Delivery of SPAA action plan, which includes a range of measures to increase participation in active leisure and sporting activities (Cultural Services).	Respond to the WDCYPP Action Plan and target resources accordingly. Support initiatives to widen access to sports and active leisure facilities by, for example, signing up to the Government's 'free swimming' programme - this would enable the introduction of further measures designed to promote increased participation in swimming, particularly for under 16s.				The current action plan for the Winchester Sports & Physical Activity Alliance (SPAA) includes a number of initiatives to help tackle childhood obesity e.g. MEND, Adopt a School scheme, and the appointment of community sports coaches to work in communities/schools with low levels of physical activity. The SPAA reports directly to the H&WSOG and also has representation on the WDCYPP. Through its action plan (which includes the Winchester District Play Strategy action plan), the WDCYPP has instigated and supported an application for 'Playbuilder' (i.e. Government) funding to develop a further two high quality play spaces in the district one in 2008/09 and the other 2010/11. Awaiting decision - due 12 th September.

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	<p>Delivery of the 'It's OK to Play' project in partnership with the Forestry Commission and the Big Lottery Fund (Partnerships & Communication).</p>		<p>Through its action plan the WDCYPP will be supporting the roll out of the 'Cook & Eat' project in the district. This is a 3 year county wide project led by the PCT and funded primarily through the Big Lottery 'Chances for Change' programme. The project will address inequalities by ensuring that families and children living in the most disadvantaged areas have access to "Cook & Eat" programmes – targeting primary schools with more than 20% eligibility for free school meals. The WDCYPP will also be encouraging schools outside the target areas to bid for Extended Services funding to pump prime Cook & Eat in their schools.</p> <p>Through the two Extended Services clusters in the district the WDCYPP is supporting access to school sports & leisure facilities.</p>
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Appendix 1

Improvement Priority	NI	Base		Year 1
Reduce the number of teenage pregnancies	*NI 112 Under 18 conception rate	26	22.9	* HCC Children's Services, HPCT, CYPMB, Teenage Pregnancy Board
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions		Significant Actions in WDSP Action Plans
Lorraine Mansfield	Co-ordinate the contribution of WCC & the wider LSP to the delivery of the Health & Wellbeing Action Plan including engagement with relevant PCT led	Respond to the WDCYPP Action Plan and targeting resources accordingly. Prioritise and joint fund projects in areas of deprivation which aim to provide positive activities for young		Tackling teenage pregnancy rates is one of the high level priorities in the H&WSOG action plan. It is also reflected in the WDCYPP action plan. Although rates in the district are relatively low in comparison to the rest of Hampshire, incidents tend to be clustered in areas of identified

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	<p>public health projects in areas of identified need (Partnerships & Communication).</p>	<p>people, particularly older teenagers. Support use of Community Infrastructure levy for the development of new facilities.</p>	<p>deprivation - the H&WSOG & WDCYPP will be targeting activity in these areas e.g. public health campaign, information, support & advice. The WDCYPP will also be supporting targeted work with young people (16 – 19) who are not in education, employment or training (NEET) or in danger of falling into this category. The WDCYPP's 'mini UNICEF' study will help identify young people's attitudes to risk taking behaviour (which includes sexual activity). This will inform the shape of future service provision. The WDCYPP will also work closely with the Safe & Strong Communities SOG in an effort to tackle issues related to alcohol and substance misuse by young people – both have clear links to teenage pregnancy rates.</p>
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Appendix 1

Improvement Priority	NI	Base	Y1	Y2	Y3	Indicative Partners
Close the gap between the achievements and life chances of the most vulnerable children and young people (as identified in the CYPP) and the majority of Hampshire children and young people.	*NI 102 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at key stages 2 and 4	KS2 gap 29	KS2 gap 27	KS2 gap 25	KS2 gap = national average or 23 whichever higher	* HCC Children's Services, CYPMB,
		KS4 gap 34	KS4 gap 29.91	KS4 gap 28	KS4 gap = national average or 26 whichever higher	
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	WCC Possible Future Significant Actions			Significant Actions in WDSP Action Plans
Lorraine Mansfield	WCC will work with the local planning authority to meet the accommodation needs of children & young people from Gypsy & Traveller & Travelling					In its action plan the WDCYPP undertakes to work collaboratively with WCC to ensure the needs of children & young people are addressed in the developing Homelessness Strategy. Through the two Extended Services

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	<p>Show families (Strategic Housing).</p> <p>Through the developing Homelessness Strategy action plan WCC will be improving service provision for 16 – 24 year olds - 2007 saw an increasing percentage of 16-24 year olds submitting homeless applications (Strategic Housing).</p> <p>Develop opportunities for free play across the district (Partnerships & Communication, Environment).</p> <p>Co-ordinate the contribution of WCC & the wider LSP to the delivery of the Health & Wellbeing Action Plan including engagement with relevant PCT led public health projects to address health inequalities (Partnerships &</p>		<p>clusters in the district, the WDCYPP will support school engagement with less easy to reach parents.</p> <p>The WDCYPP will actively support the establishment of Children’s Centres in the district and the delivery of services to the under 5s and their families/carers.</p> <p>The WDCYPP is actively supporting the implementation of the Government’s ‘Aiming High for Disabled Children’ strategy and will pursue all opportunities to reduce barriers to access, particularly transport & affordability.</p>
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Appendix 1

Improvement Priority	NI	Base	Y1	Y2	Y3	Indicative Partners
Improve the life chances of those 16-19 year olds at risk of underachievement	*NI 117 16 to 18 year olds who are not in education, training or employment (NEET)	5.30%	3.80%	3.50%	3.30%	*HCC Children's Services , CYPMB
	*NI 148 care leavers in employment, education or training	64%	70%	77%	85%	*HCC Children's Services , CYPMB
	*NI 79 Achievement of a level 2 qualification by the age 19	76%	79.80%	81.40%	82.90%	*HCC Children's Services , CYPMB

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Lorraine Mansfield	<p>Through the WDCYPP oversee the development of a Children & Young People Action Plan for the Winchester District.</p> <p>Co-ordinate the contribution of WCC & the wider LSP to the delivery of the Health & Wellbeing Action Plan including engagement with relevant PCT led public health projects (Partnerships & Communication).</p>	Responding to the WDCYPP Action Plan and targeting resources accordingly.	<p>Although the number of NEETs in the district is relatively small (36 in 2007) addressing the needs of this vulnerable group remains a priority for the WDCYPP. The partnership will therefore be supporting targeted work with young people (16 – 19) who are not in education, employment or training (NEET) or in danger of falling into this category.</p>

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Appendix 1

Improvement Priority	NI	Base	Y1	Y2	Y3	Indicative Partners
Improve services for children in our care and on the edge of care including the improvement of placement stability and choice	*NI 62 Stability of placements of looked after children: number of placements	15.9	15.5	13	National average or 10% whichever greater	*HCC Children's Services , CYPMB
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions			Significant Actions in WDSP Action Plans	
Lorraine Mansfield	Through the WDCYPP oversee the development of a Children & Young People Action Plan for the Winchester District.	Responding to the WDCYPP Action Plan and targeting resources accordingly.			Looked after children (in care), children on the edge of care, and care leavers are priority groups for the WDCYPP. The partnership will be encouraging targeted work with these groups.	

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Theme B: Skills and Employment						
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Skills Levels - Improve skill levels, raising basic skills and move people up the skills ladder as measured by NVQs	*NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 2 or higher	72.90 %	+2.8pp (75.7%)	+4.1pp (77%)	+ 5.5pp (78.4%)	*LSC, HCC , 11 district councils via EDO's
	*NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least level 3 or higher	52.80 %	+2.0pp (54.8%)	+3.0pp (55.8%)	+4pp (56.8%)	* LSC, HCC , 11 district councils via EDO's,
	*NI 165 Proportion of population aged 19-64 for males and 19-59 for	32.80 %	+1.5pp (34.3%)	+2.2pp (35.0%)	+3.0pp (35.8%)	*LSC, HCC , 11 district councils via EDO's

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Appendix 1

Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
<p>Kate Crawford</p>	<p>females qualified to at least level 4 or higher</p> <p>(None for 19+ year olds.)</p> <p>Work with Solent Skill Quest and Winchester Consortium of Schools and Colleges to promote business engagement in school activities including new Diplomas (Cultural Services).</p> <p>Arts projects (eg Denmead film making and Winnall Rock School) to develop personal and creative skills in young people at risk of under achievement</p>	<p>Promotion of training and education available to adults via employers and through other means.</p>	<p>Winchester District Economic Action Plan "retain and increase the effectiveness of the workforce". Action plan currently under review.</p>

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Appendix 1

Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Employment rate	*NI 151 Overall employment rate	81.50 %	81.80%	82.10%	82.50%	HCC, *Job Centre Plus, 11 District Councils
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Kate Crawford	(None.)	Increase skills as per skills levels priority above. Tackling the barriers to returning to work eg childcare, flexible working hours.	Winchester District Economic Action Plan "retain and increase the effectiveness of the workforce". Action plan currently under review.			
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Business growth (Local PI) LI B1a) Business start ups	South Hants	676	720	740	785	* Business Link Wessex, HCC, SEEDA, LSC, 11 District Councils via EDO's, Job Centre Plus
	Basingstoke	122	135	140	150	
	NE Hants	71	78	84	90	
	Rural	337	365	385	400	

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Appendix 1

Lead WCC Officer Kate Crawford	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
	<p>Winchester Business Centre – drop in space for businesses, affordable meeting room, access to advice and guidance.</p> <p>Creative Industries support including workspace and business skills projects.</p> <p>Collaboration with University of Winchester to promote entrepreneurial activity amongst students, graduates and staff.</p> <p>Development of LEADER funding stream including grants for small businesses (Cultural Services).</p> <p>Support for creative industries through start-up advice and premises identification.</p>	<p>Start up business grants scheme</p> <p>Small business work space</p>	<p>Winchester District Economic Action Plan “provide high quality business support services”. Action plan currently under review.</p>

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Appendix 1

Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
(Local PI) LI B1b) Businesses per 1000 pop.	South Hants	42	43	44	46	* Business Link Wessex, HCC, SEEDA, LSC, 11 District Councils via EDO's, Job Centre Plus
	Basingstoke	46	47	48	50	
	NE Hants	47	48	49	50	
	Rural	60	61	62	64	
Lead WCC Officer	WCC Significant Actions in Current Business Plans		WCC Possible Future Significant Actions			Significant Actions in WDSP Action Plans
Kate Crawford	Winchester Business Centre – drop in space for businesses, affordable meeting room, access to advice and guidance. Creative Industries support including workspace and business skills projects. Collaboration with University of Winchester to promote entrepreneurial activity amongst students, graduates and staff.	Start up business grants scheme Small business work space				Winchester District Economic Action Plan “provide high quality business support services”. Action plan currently under review.

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	<p>Development of LEADER funding stream including grants for small businesses (Cultural Services).</p> <p>Support for creative industries through start-up advice and premises identification.</p>		
<p>Resident/ worker earnings gaps in targeted areas <i>(NB Not Applicable to Winchester)</i></p>	<p>(Local PI) LI B2 Gap between workplace and home based earnings</p>		<p>*HCC, Rushmoor BC, Basingstoke & Deane BC, HEP, Job Centre Plus, First Partnership</p>
	<p>Rushmoor</p>	<p>126</p>	<p>111</p>
<p>Basingstoke & Deane</p>	<p>17</p>	<p>7</p>	<p>home based earnings to equal median for South East region</p>

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Theme C: Accessibility and transport						
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Highway maintenance	*NI 168 Principal roads where maintenance should be considered	8% (2006/07)	7.50%	7%	6%	*HCC. District and parish councils, Hampshire Constabulary
Lead WCC Officer	WCC Significant Actions in Current Business Plans		WCC Possible Future Significant Actions		Significant Actions in WDSP Action Plans	
Andy Hickman	Traffic management: Signing, lining, traffic regulation (Access and Infrastructure)		Input to maintenance priorities via Hampshire Action Team and County officers.			
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	*NI 169 Non principal roads where maintenance should be	16% (2006/07)	14%	13%	12%	*HCC. District and parish councils, Hampshire Constabulary

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Lead WCC Officer	considered	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Andy Hickman	Traffic management: Signing, lining, traffic regulation (Access and Infrastructure)	Wickham Square Improvement. Input to maintenance priorities via Hampshire Action Team and County officers.		
Improvement Priority	NI	Base	Year 1	Year 2
Improve road Safety and reduce casualties:	*NI 47 People killed or seriously injured in road traffic accidents	648 (3 year rolling average 2005-07)	670 (3 year rolling average) (3.3% increase)	678 (3 year rolling average) (1.2% increase)
			643 (3 year rolling average) (5.3% reduction)	*HCC. Expected involvement from Hampshire Constabulary, Hampshire Fire and Rescue and the statutory and VCS partners through district Road Safety Councils (RSCs).

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Sandra Tuddenham/Andy Hickman	Traffic management; parking management and enforcement. Safe routes to school schemes. Speed indicator device programme. (Access and Infrastructure)	Cycle improvement scheme. Support for school travel plans.	The Community Safety Partnership has a project specifically based around this target with the main objective being the reduction of serious and fatal road casualties. The Partnership will be conducting a further Strategic assessment in October which will inform future actions.			
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Quality of life and safety in rural villages	(Local PI) LI C1: Speed in villages (an index is being developed which will give the average speed across a sample of rural villages. The survey will be undertaken on an annual basis to give an indication of how speed has reduced).	average speed in villages before 30mph introduced average speed in villages who already have a 30mph limit	10% reduction	10% reduction	10% reduction	*HCC, Police, Hampshire Association of Local Councils
			1% reduction	3% reduction	5% reduction	

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Andy Hickman	<p>Liaison with City Councillors, parishes, and via the Hampshire Action Team.</p> <p>Complementary traffic management.</p> <p>Speed indicator device programme. (Access and Infrastructure)</p>		Further programmes.
Improvement Priority	NI	Aim	Indicative Partners
Improve congestion	<p>(Local PI) LI C2 Congestion (to be developed based on index of hot-spots - an index is being developed to measure congestion based on satellite readings from GPS systems fitted in vehicles (length of delay x no of vehicles). Options are being considered on identifying 'hot-spots').</p>	<p>Aim- to reduce congestion at major strategic sites and local identified hot spots. County baselines, countywide index and proposals- April- June 08. Gain agreement with partners- June- September 08; Action plans developed and agreed for local hot spots and targets established- March -June 09. Significant Actions will be initiated 09/10</p>	<p>*HCC, 11 District councils, Hampshire Economic Partnership (HEP), (voluntary sector and LSPs to be involved)</p>

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Andy Hickman	<p>New Alresford 'Putting Pedestrians First' scheme.</p> <p>New Alresford parking management.</p> <p>Development of Winchester Town Access Plan.</p> <p>Winchester Cycling Group actions.</p> <p>South of Winchester Park and Ride.</p> <p>New Car Club.</p> <p>Support for Bikeabout scheme.</p> <p>Support for concessionary travel.</p> <p>(Access and Infrastructure)</p>	<p>Development of cycle strategy.</p> <p>Winchester Traffic Management Study and resulting actions.</p> <p>Targeted improvement schemes.</p>	

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Improvement Priority	PI		Indicative Partners
<p>Accessibility</p>	<p>(Local PI) LI C3: Local accessibility.(an index is being developed which will give an indication of local accessibility. It'll be based on data from existing databases covering people with no/limited access to car, or where there are public transport access difficulties combined with needs analysis survey).</p>	<p>Measured as improved perception of access to key services- formula to be developed.</p> <p>Liaise with district councils on approach- April- June 08; Liaison with districts on geographic areas- June- Sept 08;</p> <p>Audits of services/surveys of perception- October- Dec 08; Action plan development- Jan- March 09. 2009/10 delivery of action plan.</p>	<p>*HCC, 11 District councils, HEP, (voluntary sector and LSPs to be involved)</p>
<p>Lead WCC Officer Andy Hickman</p>	<p>WCC Significant Actions in Current Business Plans</p> <p>Winchester Town Access Plan. New Alresford 'Putting Pedestrians First' scheme. Rural transport support and grants. Dial-a-Ride and Shopmobility.</p>	<p>WCC Possible Future Significant Actions</p> <p>Implementation of Access Plan actions. Winnall – working with employers. Easton Lane cycle route. St James Lane and Airlie Road footpath enhancement.</p>	<p>Significant Actions in WDSP Action Plans</p> <p>Addressing the transport needs of children & young people, and older people has been identified as a key priority in both the Winchester District Children and Young People Plan & the Winchester District Older People Partnerships action plans. Both partnerships will be researching transport solutions and best practice</p>

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	<p>Winchester High Street enhancement. New Car Club. Support for Bikeabout scheme. Support for concessionary travel. (Access and Infrastructure)</p>		<p>in other parts of the country and making recommendations for the Winchester District.</p>			
<p>Theme D: Housing and accommodation</p>						
<p>Improvement Priority</p>	<p>NI</p>	<p>Base</p>	<p>Year 1</p>	<p>Year 2</p>	<p>Year 3</p>	<p>Indicative Partners</p>
<p>Affordable housing</p>	<p>*NI 155 Number of affordable housing delivered (gross)</p>	<p>1577</p>	<p>1655</p>	<p>1740</p>	<p>1830</p>	<p>11 district councils, Voluntary and Community Sector, HCC</p>

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Simon Maggs	Complete 120 new affordable homes. (Strategic Housing)	Annual targets for new affordable homes	Housing Strategy priorities include: To improve the supply of affordable homes to meet local needs. To ensure an adequate housing supply to support the local economy and meet local needs, including enabling affordable housing to be provided on rural exception sites
Improvement Priority	NI	Year 1	Year 2
Fuel poverty	*NI 187 Tackling fuel poverty- % people receiving income based benefits living in homes with a low energy efficiency rating	23	25
	Base Sap rating above 65= 20.2 Sap rating below 35= 10.7		28
			Indicative Partners District councils, Hampshire PCT, HCC Adult Services, Voluntary and Community

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	rating	Sap rating below 35 = 10.7	9	8	7	Community Sector
Lead WCC Officer	WCC Significant Actions in Current Business Plans		WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans		
Andy Palmer			Action and targets regarding fuel poverty/ affordable warmth.			
						Housing Strategy action is to Improve home energy efficiency and tackle fuel poverty and by: Reducing the number of people receiving income based benefits living in homes with a low energy efficiency rating (LAA NI 187), Improving SAP ratings in the all housing sectors, Increasing the percentage of homes to be developed to Code for Sustainable Homes Level 3 and above.
Theme E: Safer communities						

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Reduce Anti-Social Behaviour:	*NI 17 Perceptions of anti social behaviour	19%	17.50%	To be agreed when place survey results are available	To be agreed when place survey results are available	*HCC, Hampshire Police, 11 district CDRPs, Crimestoppers, Voluntary and Community Sector, Police Authority, Fire Authority
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Sandra Tuddenham	The Community Safety Team will support consultation processes:- In collaboration with the police, parish councils and other key partners, continue to develop Safer Neighbourhood Forums across the district and support the implementation of other safer neighbourhood initiatives. Increase Member and Officer awareness about the powers available to officers in relation to the Anti-social Behaviour Act	Strategic Assessment October 2008				

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	<p>2003. Promote the work of the CSP by increasing the usage of web pages. (Environment Services)</p>			
Improvement Priority	NI	Base	Year 1	Year 2
	<p>*NI33 Arson incidents</p>	<p>2874</p>	<p>2694</p>	<p>2514</p>
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Year 3	Indicative Partners
<p>Sandra Tuddenham</p>	<p>The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)</p>	<p>Strategic Assessment October 2008</p>	<p>2332</p>	<p>*Hampshire Fire and Rescue, Hampshire Police, Fire Authority, HCC, 11 Districts CDRPs</p>
			Significant Actions in WDSP Action Plans	<p>One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of arson related incidents.</p>

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	(Local PI) LI E1: Criminal damage (using the HO Class Codes in Appendix A)	22677 offences	12% reduction	To be negotiated 2009	To be negotiated 2009	*Hampshire Police, HCC, 11 district CDRPs, Police Authority
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of criminal damage.			
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	(Local PI): LI E2: Incidents of rowdy and inconsiderate behaviour.	55050 incidents	5% reduction	To be negotiated in 2009	To be negotiated in 2009	*Hampshire Police, HCC, 11 district CDRPs, Police Authority

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of rowdy and inconsiderate behaviour.
Improvement Priority	NI	Year 1	Year 2
Alcohol Related Public Violence	6.14 crimes per 1000 population in 2007/08 based on mid-2006 population estimates (7,772 offences)	4.2% reduction = 5.88 crimes per 1000 population in 2008/09 based on mid-2007 population estimates	To be negotiated 2008/9 (first refresh)
	*NI 20 Assault with injury crime rate		*Hampshire Police, HCC, HPCT, YOT, 11 district CDRP's, DAAT

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of alcohol related Public Violence.
Improvement Priority	NI	Year 1	Year 2
Domestic Violence	*NI 32 Repeat incidents of domestic violence	Target setting deferred by Government until 2009	Hampshire Police, 11 district CDRPS, PCT, Community and Voluntary sector, CYPMB
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of repeat victims of domestic violence.

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3
Reduce adult re-offending (PPOs)	*NI 30 Re-offending rate of prolific and priority offenders	Available from June 2008	24%	First year target only	*Hampshire Police, HCC, Probation, YOT, 11 district CDRPs
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans		
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of adult re-offending.		
Improvement Priority	NI	Base	Year 1		
Tackle drug related offending	*NI 38 Drug related (class A) offending rate		Indicator and target setting deferred by Government until 2009		Year 2
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans		
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	This is an overarching theme throughout all of the Community Safety project plans for year one of the Partnership plan.		

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Improvement Priority	NI	Base	Year 1	Year 2
Reduce the number of first time entrants to the Youth Justice System	*NI 111 First time entrants to the Youth Justice System aged 10-17		Govt will agree targets at first annual review when base established	HCC Children's Services, *YOT, CYPMB
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans	
Sandra Tuddenham	The Community Safety Team delivers on the Partnership Plan which has individual project plans underpinning it. (Environment Services)	Strategic Assessment October 2008	One of the Community Safety project plans is specifically based around this target with the main objective being the reduction of first time entrants to the criminal justice system.	
Theme F: Health and well-being				
Improvement Priority	NI	Base	Year 1	Year 2
Provide information and support to older people to enable them to live independently	*NI 134 The number of emergency bed days per head of weighted population	608,037	602,910	596,881
			590,912	
				*HCC Adult Services, Hampshire PCT, Strategic Housing Offices GPs and other partners through the Hampshire Health and Well-being Partnership (HWBP)

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WCC Lead Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Lorraine Mansfield	<p>Drawing together a Winchester District Older People Partnership (WDOPP) & developing an Older People Wellbeing Action Plan for the district – Partnerships & Communication.</p> <p>Developing a specialist Extra Care wing at White Wings House – Housing.</p> <p>Continuing to modernise the provision of older people's housing by extending & improving provision of community facilities (internet access, guest rooms, shops etc.) – Housing.</p> <p>Extending provision of Telecare services – Housing.</p>	<p>Responding to the Winchester District Older People Wellbeing Action Plan and targeting resources accordingly.</p>	<p>The WDOPP (which reports to the H&WSOG) is organising an Older Persons Information Day at the Discovery Centre on October 22nd 2008 – to include information stands for numerous organisations, including Age Concern, Homecheck service, Hampshire Fire and Rescue and many others. Winchester CAB will be on hand to advise people on benefits they are entitled to and district nurses will be on hand to check blood pressure and cholesterol. The event is linked to the UK older People's Day 2008.</p> <p>Learning from examples of best practice elsewhere, the WDOPP will be developing an Older People's Forum in 08/09 – the October event will be used to kick-start the process.</p> <p>The WDOPP will be seeking opportunities to increase access to handyperson services e.g. gardening, routine maintenance,</p>

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Improvement Priority	NI	Base	Year 1	Indicative Partners
	<p>(Local Target) LI F1: People over 65 who say that they receive the information, assistance and support needed to exercise choice and control to live independently (based on</p>	<p>To be established by place survey</p>	<p>Target to be set at level of statistically significant measurable change on Place Survey baseline</p>	<p>cleaning etc., to enable older people to remain independent for as long as possible.</p> <p>The WDOPP will be researching innovative transport initiatives for older people across the country. Housing Strategy Action To improve accessibility of information for people with complex or particular needs (including providing information and support to older people to enable them to live independently LAA NI 134)</p> <p>Hampshire PCT, *HCC Adult services, and other partners through the Hampshire Health and Well-being Partnership (HWBP)</p>

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	national indicator)			
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans	
Lorraine Mansfield	As above.		Responding to the Winchester District Older People Wellbeing Action Plan and targeting resources accordingly.	As above.

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Improve health and wellbeing of people in Hampshire & reduce inequalities between areas of Hampshire with high and low deprivation scores	*NI 120 All age all cause mortality	295	241	238	236	*Hampshire PCT, HCC, Health and Wellbeing Partnership Board, Hampshire PCT Vascular Inequalities Board
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions			Significant Actions in WDSP Action Plans	
Lorraine Mansfield	Developing a Winchester District Health & Wellbeing Action Plan for the H&WSOG (note: this encompasses the following 'feeder' action plans:- SPAA Action Plan, WDCYPP Action Plan, WDOP Wellbeing Action Plan) – Partnerships & Communication. Co-ordinate the contribution of the City Council and the wider WDSP to the delivery of the H&W Action Plan including engagement with relevant PCT led projects, particularly those addressing health inequalities – Partnerships	Responding to the overarching Health & Wellbeing Action Plan (and its 'feeder' plans) and targeting resources accordingly.			The H&W Action Plan proposes that priority attention should be given to areas of relative social & economic deprivation in the district and to vulnerable or otherwise excluded groups.	

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	<p>(Local PI) LI F2: 16+ current smoking rate prevalence</p>	<p>Hampshire 4 week quit target PSA 18 stretch targets for Rushmoor (1.75% reduction) Havant (1.5% reduction) Gosport (1.5/1.75/2% reduction)</p>	<p>6732 Rushmoor- 1879 Havant- 1382 Gosport- 936</p>	<p>6777 Rushmoor- 1288 Havant- 1391 Gosport- 1099</p>	<p>6823 Rushmoor- 1297 Havant- 1400 Gosport- 1265</p>	<p>*Hampshire PCT, HCC, Rushmoor BC, Gosport BC, Havant BC, VCS Hants & IOW Tobacco Alliance</p>

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Lorraine Mansfield	<p>Enforce compliance with smoke free legislation across the district – Environment.</p> <p>Engage with relevant PCT led smoking cessation projects and initiatives e.g. Quit4Life etc. – Partnerships & Communication.</p> <p>Support the work of the Tobacco Alliance – Environment, Partnerships & Communication.</p>	<p>Responding to the Winchester District H&W Action Plan and targeting resources accordingly.</p>	<p>H&W Action Plan - Encouraging all partners to publicise the 'Quit4Life' service & developing a range of hard-hitting public health campaigns to increase awareness and so reduce the damaging effects of smoking.</p> <p>H&W Action Plan - targeting manual workers, pregnant women, breastfeeding mothers, teenage mothers & their partners, young fathers, disadvantaged & minority groups, and neighbourhoods</p> <p>WDCYPP Action Plan – develop proposal & submit bid to Tobacco Alliance to support smoking cessation project aimed at teenage parents.</p>

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	(Local PI) LI F3: Number of adults doing 30 minutes activity 5 times a week measured through a biannual Hampshire residents face to face survey conducted by Ipsos MORI (as per current LPSA2 Target 9).	24%	24%	25%	26%	*HCC, Sport Hampshire & IOW, Hampshire PCT, 11 District Councils, and other partners through the Hampshire Health and Well-being Partnership (HWBP)
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Mandy Ford	Produce 2012 Framework. Support the activities of the Winchester District Sports and Physical Activity Alliance (SPAA). Launch and monitor Active Lifestyles Officer post. Apply for Beacon status for	Free swimming for over 60s at River Park Leisure Centre - 2009/10 and 2010/11	The SPAA action plan includes a number of further relevant actions which will contribute to this target.			

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	Olympics legacy theme. Produce new Sports Facilities Strategy for next 10 years. (Cultural Services)							
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners		
Promote independent living for vulnerable people	*NI 142 Number of vulnerable people who are supported to maintain independent living	96.1	96.29	96.48	96.67	*HCC, Hampshire PCT, Strategic Housing Offices, GPs, and other partners through the Hampshire Health and Well-being Partnership (HWBP)		
Lead WCC Officer	WCC Significant Actions in Current Business Plans		WCC Possible Future Significant Actions			Significant Actions in WDSP Action Plans		
Lorraine Mansfield	See above.		Responding to the Winchester District H&W Action Plan and targeting resources accordingly.			Housing Strategy Action: Promote independent living for vulnerable people (LAA NI 142), and for other disadvantaged people, including those living in supported accommodation. In doing so take account of the needs of carers.		

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Tackle alcohol abuse	(Local PI) LI F4: Alcohol harm related hospital admissions	Hampshire Admissions per 100,000 PSA 25	1,154	1,230	1,303	*Hampshire PCT, Hampshire Police, Hampshire DAAT, Hampshire Health and Wellbeing Partnership (HWBP), Hampshire Alcohol Partnership
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	WCC Significant Actions in WDSP Action Plans			
Lorraine Mansfield	Support the Health and Wellbeing Strategic Outcome Group (HWSOG) to tackle this issue.		HWSOG will develop a range of public health campaigns targeted at young people to increase their awareness and so reduce the damaging effects of substance misuse and alcohol.			

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Theme G: Environment						
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Use material resources more efficiently.	*NI 193 Percentage of municipal waste land filled	15%	14%	13%	12%	*HCC, 11 district councils, Integra, PUSH, Community Action Hampshire
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
David Boardman	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan (Environment Services)	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan			

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
	(Local PI) LI G1: Household waste recycled and composted	B&D BC-23.1%; East Hants-38.3%; Eastleigh-38.9%; Fareham-42.1%; Gosport-25.9%; Hart-39.5%; Havant-31.8%; NFDC-32.9%; Rushmoor -25.9%; Test Valley-35.2%; Winchester -36.2%	Increases in recycling/composting performance from districts	Increases in recycling/composting performance from districts	Increases in recycling/composting performance from districts. Aiming for target linked to the overall Project Integra plan-35% for urban and 40% rural areas.	Project Integra, 11 District councils, HCC

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
David Boardman	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan (Environment Services)	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan	Contribute to the successful delivery of Project Integra Annual Business Plan. Implement specific actions detailed in WCC Performance Improvement Plan
Improvement Priority	NI	Year 1	Year 2
Mitigate progress of Climate Change.	Base *NI 186 Per capita reduction in CO2 emissions in the LA area	0%	0%
	7.2 tonnes CO2/capita (2005)		10%
			*HCC, HEP, 11 district councils, and other partners to be identified
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Teresa Kennard	Co-ordinate overall implementation of the Winchester District Climate Change Plan (Partnerships and Communication) Contribute officer time to Winchester Action on Climate Change in respect of a public involvement in climate change	Insulation Project with Winchester HAT	WinACC programme of community engagement and other voluntary action groups.

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Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
<p>Adapt to consequences of Climate Change.</p>	<p>*NI 188 Planning to adapt to climate change</p>	<p>level 0 for 11 authorities, level 1 for 1 authority</p>	<p>level 1 average across all 12 authorities</p>	<p>level 2 average across all 12 authorities</p>	<p>level 3 average across all 12 authorities</p>	<p>*HCC, 11 district councils, Environment Agency, and other partners to be identified</p>
<p>programme (Partnerships and Communication)</p> <p>Incorporate ringfenced Environmental Improvement fund, and ringfenced fund for community climate change projects into grants assessment process. (Partnerships and Communication)</p> <p>Reinvestigate the feasibility of a small scale hydro in Abbey Mill as part of wider small scale hydro programme (Estates)</p> <p>Ensure the energy efficiency of the housing stock remains within the top 25% of all local authority landlords (Housing Revenue)</p>						

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Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans			
Teresa Kennard	Research how best to address issues of adaptation to inevitable climate change for the district. (working through NI188 process). (Partnerships and Communication)	Continue to work through NI188 process, including embedding actions into council services	(Working through NI188 process, including embedding actions into partners' services and partnership action plans.)			
Theme H: Strong communities						
Improvement Priority	NI	Base	Year 1	Year 2	Year 3	Indicative Partners
Improve Community Engagement	*NI 6 Participation in regular volunteering	To be established by place survey	Target to be set at level of statistically significant measurable change on Place Survey baseline			* One Community Eastleigh CVS, HCC, 11 District Councils, Hampshire PCT, Hampshire Police authority, Hampshire Fire and Rescue, Hampshire CVS Network, Hampshire Volunteer Centres network

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WCC Lead Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
<p>Jen Anderson/Steve Lincoln</p>	<p>Making the Most of 2012 Framework Document (key theme is 'increasing participation in cultural and/or volunteering activity').</p> <p>WCC Employer Supported Volunteer scheme.</p> <p>Museums community programme (volunteering scheme, community history partnership and art fostering scheme)</p> <p>Corporate Social Responsibility project (communicating the range of voluntary sector projects which they can support).</p> <p>Ongoing programme of revenue grants to voluntary/community sector organisations.</p> <p>Support for parish, town and neighbourhood plans (run by volunteers).</p>	<p>Support and encourage further take up of Greening Campaigns across the district.</p>	<p>Emerging Inclusive Society Strategic Outcome Group plan will draw together relevant actions.</p>

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Improvement Priority	NI	Base	Year 1	Year 2	Year
Improve Community Engagement	*NI 4 % of people who feel they can influence decisions in their locality	To be established by place survey	Target to be set at level of statistically significant measurable change on Place Survey baseline	*HCC, 11 District Councils, Hampshire PCT, Hampshire Police, Hampshire Fire and Rescue, Hampshire Voluntary Sector Consortium	
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans	Significant Actions in WDSP Action Plans	
Jen Anderson/Steve Lincoln	<p>Investigate feasibility of area working/area forums in the Winchester District and consult on options.</p> <p>Improve the quality of consultation events and processes through the introduction of good practice guidance and through coaching and technical support.</p> <p>Support and further develop the Youth of Winchester community youth council.</p> <p>Support for parish, town and neighbourhood plans.</p> <p>Involvement of local residents in community management company</p>	<p>Setting up of area forums to increase subsidiarity where possible.</p> <p>Further development of youth democracy.</p> <p>Potential to disseminate Councillor Call for Action.</p> <p>Development of participatory budgeting.</p> <p>Development of 'access group' of people with physical disabilities.</p>	<p>Children and Young People Partnership 'Mini UNICEF' survey.</p> <p>Development of older people's forum for Winchester District (via Older People's Wellbeing Partnership).</p> <p>Development of Black and Minority Ethnic forum.</p>		

HAMPSHIRE LAA 2008-2011 Priorities and Targets With Examples of Current Contribution by Winchester City Council

Appendix 1

	for West of Waterlooville development.		
Improvement Priority	PI	Indicative Partners	
A sustainable Third Sector	(Local PI) LI H1: Partners are working with the Hampshire Voluntary Sector Consortium with independent facilitation to define what a thriving third sector looks like and how it should be measured through either one PI or a basket of PIs and to identify data collection issues.	Hampshire Voluntary Sector Consortium	
Lead WCC Officer	WCC Significant Actions in Current Business Plans	WCC Possible Future Significant Actions	Significant Actions in WDSP Action Plans
Antonia Perkins	Introduce three year funding settlements for Community Revenue Grant key clients – including Winchester District's CVS Investigate community engagement links throughout the District – part of this will be working with the voluntary and community sector to support strong networks in the District – both geographical and communities of interest. This work is linked to NI4.	Investigate adopting a commissioning approach to securing services from the voluntary sector	Inclusive Society Strategic Outcome Group is developing an action plan – partnerships' actions contributing towards this will be sought as part of it.

**HAMPSHIRE LAA 2008-2011 Priorities and Targets With Examples
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Appendix 1

	<p>This indicator is still being developed as the national indicator looking at a thriving third sector was deemed inadequate. Once the final local indicator is published, further work will be undertaken to identify contributing actions.</p>						
Statutory Education and early years targets							
Improvement Priority	NI	Base	<table border="1" style="width: 100%; text-align: center;"> <tr> <td data-bbox="906 1032 992 1256">Year 1</td> <td data-bbox="906 743 992 1032">Year 2</td> <td data-bbox="906 506 992 743">Year 3</td> <td data-bbox="906 286 992 506">Indicative Partners</td> </tr> </table>	Year 1	Year 2	Year 3	Indicative Partners
Year 1	Year 2	Year 3	Indicative Partners				

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Education and early years	<p>NI 72: Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal, Social and Emotional Development and Communication, Language and Literacy</p>	45% (2007)	52% target (2008 target 51.6%)	Target to be set based on future results	Target to be set based on future results	*HCC Children's Services, CYPMB
	<p>NI 73: Achievement at level 4 or above in both English and Maths at Key Stage 2</p>	74% (2007)	81% targets: (2008 targets: Maths: 86%, English: 81%)	Target to be set based on future results	Target to be set based on future results	*HCC Children's Services, CYPMB
	<p>NI 74: Achievement at level 5 or above in both English and Maths at Key Stage 3</p>	70% (2007)	77% targets (2008 targets Maths: 85% English: 83%)	Target to be set based on future results	Target to be set based on future results	*HCC Children's Services, CYPMB

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Appendix 1

	<p>NI 75: Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths</p>	<p>51% (2007)</p>	<p>58% (set through collation of school data- 8,894 pupils 2008 target: 57%)</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 83: Achievement at level 5 or above in Science at Key Stage 3</p>	<p>77% (2007)</p>	<p>83% (2008 target 83%)</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 87: Secondary school persistent absence rate</p>	<p>7% (2006/7)</p>	<p>6%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 92: Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest</p>	<p>34.9% (2007)</p>	<p>29.47%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>

**HAMPSHIRE LAA 2008-2011 Priorities and Targets With Examples
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Appendix 1

	<p>NI 93: Progression by 2 levels in English between Key Stage 1 and Key Stage 2</p>	<p>83% (2007)</p>	<p>88%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 94: Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2</p>	<p>75% (2007)</p>	<p>85%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 95: Progression by 2 levels in English between Key Stage 2 and Key Stage 3</p>	<p>27% (2007)</p>	<p>39%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 96: Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3</p>	<p>60% (2007)</p>	<p>70%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>

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Appendix 1

	<p>NI 97: Progression by 2 levels in English between Key Stage 3 and Key Stage 4</p>	<p>59% (2007)</p>	<p>67%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 98: Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4</p>	<p>31% (2007)</p>	<p>38%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 99: Looked after children reaching level 4 in English at Key Stage 2</p>	<p>31% (2007) 15 out of CLA cohort of 48 children (38% as good as peers)</p>	<p>59%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>

HAMPSHIRE LAA 2008-2011 Priorities and Targets With Examples of Current Contribution by Winchester City Council

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	<p>NI 100: Looked after children reaching level 4 in Maths at Key Stage 2</p>	<p>29% (2007) 14 out of CLA cohort of 48 children (37% as good as peers)</p>	<p>61%</p>	<p>Target to be set based on future results</p>	<p>Target to be set based on future results</p>	<p>*HCC Children's Services, CYPMB</p>
	<p>NI 101: Looked after children achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)</p>	<p>6%</p>	<p>12.30%</p>		<p>*HCC Children's Services, CYPMB</p>	
<p>Lead WCC Officer Lorraine Mansfield to keep overview.</p>	<p>WCC Significant Actions in Current Business Plans Current actions do not have a direct impact on these targets but actions which improve children's sense of wellbeing, safety and self-esteem will be of benefit.</p>	<p>WCC Possible Future Significant Actions</p>	<p>WCC Possible Future Significant Actions</p>	<p>WCC Possible Future Significant Actions</p>	<p>Significant Actions in WDSP Action Plans</p>	<p>Significant Actions in WDSP Action Plans</p>

HAMPSHIRE LOCAL AREA AGREEMENT

LOCAL DELIVERY AGREEMENT 2008-11

1. Signatories

- 1.1 This agreement sets out the shared commitments of partners to the delivery of the relevant targets in the Hampshire Local Area Agreement 2008-11. The statutory partners appear in schedule 1. A number of non-statutory partners whose commitment is deemed important to overall delivery may also be signatories to the agreement. It is recognised that the signatories to the agreement may not reflect all the bodies who will have a critical role in delivering specific actions in relation to one or more specific LAA target.

2. Hampshire Local Area Agreement (LAA)

- 2.1 This agreement relates to the delivery of the Hampshire Local Area Agreement developed in accordance with the Local Government and Public Involvement in Health Act 2007 (The Act).
- 2.2 The Hampshire LAA operates for the period 1st April 2008 – 31st March 2011. The LAA targets may be subject to annual review.
- 2.3 The LAA targets have been developed in consultation with LAA partners defined in section 104 of the Act and in accordance with the duties to consult and co-operate under sections 106 (2a) and 106 (3) of the Act. The draft LAA is approved and submitted to HM Government by Hampshire County Council.
- 2.4 The designated targets relate to those targets designated by the Secretary of State in accordance with section 109 of the Act.
- 2.5 The local targets relate to those developed and agreed between the LAA partners.

3. Statutory duty for partners

- 3.1 Signatory partners to this document who are named in section 104 of the Act are under a statutory duty in accordance with section 108 of the Act, in exercising their functions, to have regard to the respective designated and local LAA targets.
- 3.2 A number of other non-statutory partners may sign the agreement but are not subject to the duty to have regard to the LAA targets
- 3.3 Wider partners will be identified and signed up to the more detailed delivery plans for each target.

4. Definitions and roles

- 4.1 Hampshire County Council is the responsible body for the Hampshire LAA in accordance with section 103 of the Act.
- 4.2 The LAA Board is the partnership board responsible for strategic direction setting and delivery of the LAA (subject to any agreed changes in governance).
- 4.3 The LAA Executive Group is the Officer group responsible for managing the LAA process and ensuring that the LAA targets are met, taking action to intervene if necessary.
- 4.5 The commitments of partners is set out in section 5.
- 4.4 The role of the Theme Leads and Sponsors set out in the table below is set out in section 5:

LAA Theme	Lead	Executive Group Sponsor
A – Children & Young People	Felicity Roe, HCC	John Coughlan, Director of Children’s Services, HCC
B – Economy and skills	John Rees-Evans HCC Peter Dean HEP	Andrew Lloyd, CEX, Rushmoor BC
C – Accessibility	John Buckett, HCC	Alison Quant, Director of Environment, HCC
D – Housing	Will Godfrey, East Hants DC	Will Godfrey, CEX, East Hants DC
E - Community safety	ACC Simon Cole, Hants Constabulary	Alex Marshall, Chief Constable (from Oct 08)
F – Health & Wellbeing	Christine Jackson, PCT Alan Hagger, HCC	Jean Bradlow, Joint Director Public Health, HCC/ PCT
G – Environment	Campbell Williams, HCC	Alison Quant, Director of Environment, HCC
H – Strong Communities	Sue Dovey, CEX, Community Action Hampshire Share D’All, HCC	Sue Dovey, CEX, CAH

5 Commitments and responsibilities of partners

a) Planning and delivery

5.1 LAA partners agree to:

- i) integrate the LAA targets within all relevant service plans, without prejudice to any other statutory requirements.
- ii) integrate the targets within all relevant partnership plans which they lead or contribute towards.
- iii) take all necessary steps to implement action to achieve the targets, including the alignment of resources
- iv) co-operate with LAA Theme Leads and the respective thematic or local partnerships in the management and co-ordination of actions to deliver the targets.

5.2 LAA Theme Leads , with the support of the Theme Sponsors will:

- i) ensure that there is a robust delivery plan in place relating to each target
- (ii) embed the LAA targets in all relevant supporting plans
- iii) engage and secure support from all relevant partners
- iv) support the development and involvement of relevant partnership working arrangements to support the delivery of the targets

b) Performance monitoring, reporting and management

5.3 LAA partners agree to:

- i) Comply with the LAA data sharing and quality protocol and risk management protocol (see LAA website: <http://www3.hants.gov.uk/localareaagreement.htm>).
- ii) integrate the targets into their internal monitoring, performance and risk management arrangements
- iii) co-operate fully in the Comprehensive Area Assessment annual judgement process which will focus on LAA targets and the wider national indicator set.
- (iv) co-operate with Theme Leads to enable them to meet the monitoring and reporting requirements as determined by the LAA Executive.

5.4 **LAA Theme Leads** , with the support of the **Theme Sponsors** will::

i) promote the standards in the LAA data sharing and quality protocol and risk management policy agreed by the LAA Executive (available from LAA website).

ii) comply with the performance monitoring and reporting arrangements as determined by the LAA Executive Group in terms of frequency and format of reporting to the LAA Executive and LAA Board, ensuring that risks and issues of particular relevance are escalated as appropriate.

iii) promote and support performance and risk management of the targets with partners and partnerships.

iv) co-operate fully in the Comprehensive Area Assessment annual judgement process in respect of LAA targets

6. Performance Reward

6.1 The Government intends to introduce a performance element for years 2 and 3 of the LAA. Guidance will be issued later in 2008. In the meantime, the LAA Executive and Board will have the opportunity to consider the principles around future performance reward and consult with all statutory partners on proposals.

Hampshire Local Area Agreement - Delivery Agreement

Signed

Position

Agency

Date

Schedule 1

LAA Statutory Partners for Hampshire
Arts Council England - South East
Basingstoke and Deane Borough Council
Basingstoke and North Hampshire NHS Foundation Trust
East Hampshire District Council
Eastleigh Borough Council
English Heritage
Environment Agency
Fareham Borough Council
Frimley Park Hospital NHS Foundation Trust
Gosport Borough Council
Hampshire Constabulary
Hampshire County Council
Hampshire Fire Authority
Hampshire Partnership NHS Trust
Hampshire Police Authority
Hampshire Primary Care Trust
Hart District Council
Havant Borough Council
Highways Agency (Area 3)
Health and Safety Executive - South East Region
Jobcentre Plus
Learning and Skills Council
Museums Libraries and Archives Council - South East
National Probation Service
Natural England
New Forest District Council
New Forest National Park Authority
Portsmouth Hospitals NHS Trust
Rushmoor Borough Council
South East England Development Agency
Southampton University Hospitals NHS Trust
Sport England - South East
Surrey and Borders Partnership NHS Trust
Test Valley Borough Council
Winchester and Eastleigh Healthcare NHS Trust
Winchester City Council
Wessex Youth Offending Team