

CABINET – 13 JUNE 2012

PROJECT INTEGRA ANNUAL ACTION PLAN 2012-13

REPORT OF ASSISTANT DIRECTOR (HIGH QUALITY ENVIRONMENT)

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RECENT REFERENCES

None

EXECUTIVE SUMMARY:

The purpose of this report is to seek approval for the Annual Action Plan 2007-2012 for the Project Integra Partnership.

In previous years, the Plan was reviewed annually and covered a five year period. This approach has been revised this year in producing a one year plan, as the outcomes of the Review of Project Integra are taken forward and developed. The main focus of the 2012/13 Action Plan will be the actions leading from the Review including

- a) Concluding the remaining elements of the PI Review
- b) Working collaboratively to reduce costs across the whole waste management system in Hampshire
- c) Looking ahead together – refreshing the Joint Waste Municipal Waste Management Strategy (JMWMS)

The City Council are also developing a new Joint Waste Partnership Action Plan (JWPAP) with East Hampshire District Council which will set out the aims for the coming year including an overall improvement in recycling rates, a reduction in contamination levels and tonnages of waste collected through a waste minimisation programme. This Plan will be considered by the Joint Environmental Services Committee who have delegated powers for its approval provided any expenditure associated with its delivery is within agreed budgets.

RECOMMENDATIONS:

1. That the Project Integra Action Plan for 2012-2013 be approved in principle, subject to the submission of the consultation responses set out in recommendations 2 & 3 below.
2. In light of the increasing levels of Dry Mixed Recycling income, the Project Integra Strategic Board be invited to provide partner authorities with greater levels of detail for the contracts in place to sell Project Integra recyclable materials.

These details will assist partner authorities to budget more accurately in future, and should demonstrate the length of contract, material type, tonnages sold and prices secured. For materials where no contract is in place, then an explanation of the method of re-sale into the market-place would be appreciated, together with commentary on the materials type(s), tonnages and the range of prices received by P.I. for this material over the last 3 years.

3. That Cabinet registers its concern with the Project Integra Project Board over the proposal to let a Joint Project Integra textiles bank contract. Whilst recognising that the draft proposal contains the ability to continue distributing income to local and national charities, the City Council would need to be assured that an overall increase in income would accrue via the Project Integra contract over and above that already being earned by the separate charities at present.
4. That in response to the JESC recommendations in paragraph 3.3, the Assistant Director (High Quality Environment) be instructed to clarify with the JESC the Council's existing financial strategy and budget setting process so that any budget proposals can come forward on a 'gross' basis (i.e. expenditure and income considered separately) in good time for consideration as part of the 2013/14 budget setting process.

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DETAIL:

1 Introduction

- 1.1 Project Integra (PI) is a partnership of the 14 waste collection and disposal authorities in Hampshire along with Hampshire Waste Services. A jointly funded Executive Officer and two part time administrative staff manage and facilitate the partnership with much of the policy development and project work undertaken by a framework of officer and councillor groups.
- 1.2 The partnership has facilitated the development of excellent waste management infrastructure within the County and allowed the Council to achieve a high landfill diversion rate. Partners benefit from the development of innovative projects such as the behavioural change strategy and the introduction of a permanent material analysis facility, which provides detailed information about waste streams.
- 1.3 The Project Integra Strategic Board (PISB) commissioned a “fit for purpose” review of Project Integra in 2010, in response to emerging changes in local government financing and objectives. Partner authorities were requested to consider the Review Report and comments were fed back for consideration to the Project Integra Strategic Board in May 2011.
- 1.4 The PISB considered the partner comments, and these led a number changes being agreed to the Project Integra framework. These improvements should help PI to operate as an effective and more relevant waste management organisation in the future. An updated version of the Project Integra Action Plan has also been prepared for authorities to consider.

2.0 Project Integra Action Plan

- 2.1 The Project Integra Action Plan covering the period 2012-2013 is due for adoption in July 2012, when it will be presented to the Project Integra Strategic Board for approval. Partners are requested to give approval, wherever possible, before that date. The draft Action Plan is attached as Appendix 1 to this report.
- 2.2 The Project Integra Action Plan is normally reviewed annually and covers a five year period. This approach has been revised this year in producing a one year plan, as the outcomes of the Review of Project Integra are taken

forward and developed. The main focus of the 2012/13 Action Plan will be the actions leading from the Review.

- 2.3 Once developed fully, the Project Integra Review outcomes will shape the work and action plan for Project Integra in future years. Details of these actions are contained within the attached action plan and include the following:
- a) Concluding the remaining elements of the PI Review
 - b) Working collaboratively to reduce costs across the whole waste management system in Hampshire
 - c) Looking ahead together – refreshing the Joint Waste Municipal Waste Management Strategy (JMWMS)
- 2.4 Insofar as c) is concerned, the original Hampshire Joint Municipal Waste Management Strategy (JMWMS) was adopted in 2006 following a comprehensive process of development and consultation with the public and stakeholders. The Strategy plays an important role in setting out the direction of travel for the management of local authority collected municipal waste across the fourteen Authorities in Hampshire and is due for revision.
- 2.5 As many of the drivers for the Strategy remain similar, rather than a time consuming and resource intensive rewrite, it is proposed that the Strategy will be 'Refreshed'. The 'Refresh' would principally focus on:
- Updating the Drivers for Change section - in particular: the latest waste volumes and growth projections; revised Waste Framework Directive; and England's Review of Waste Policies.
 - Reviewing and updating the Policies and Supporting Actions
- 2.6 Where assumptions are shared with the general approach to planning for waste and its supporting evidence in the Hampshire Minerals & Waste Plan (e.g. following the waste hierarchy, waste growth projections), these elements will be aligned. However, the two will remain separate documents with different purposes.
- 3.0 Comments on plan content
- 3.1 The content of the Draft Project Integra Plan was discussed at the Joint Environmental Services Committee meeting on 23 May 2012. Members were satisfied with the proposals but had queries regarding two areas of the plan.
- 3.2 The first related to the issue of dry mixed recycling income, which has increased significantly over the last twelve months in line with its value as a commodity. For 2011/12 the budgeted figure was £276,000. This was increased to £376,000 at revised budget stage and the provisional estimate for the income that will be received is now £405,000. The budgeted income

figure for 2012/13 is currently £276,000 as this was set before the recent commodity price increases. Whilst increases in income are obviously welcome, the JESC recognised that there is a need to better predict future trends in income in order to improve budget setting processes at a time when resources are under pressure. It therefore recommended that the following comment be submitted in response to the consultation in reference to paragraph 5.5 of the plan

In light of the increasing levels of Dry Mixed Recycling income, the Project Integra Strategic Board is invited to provide partner authorities with greater levels of detail for the contracts in place to sell Project Integra recyclable materials.

These details will assist partner authorities to budget more accurately in future, and should demonstrate the length of contract, material type, tonnages sold and prices secured. For materials where no contract is in place then an explanation of the method of re-sale into the market-place would be appreciated, together with commentary on the materials type(s), tonnages and the range of prices received by P.I. for this material over the last 3 years.

- 3.3 The JESC also recommended that each Cabinet, as part of their budget setting processes, should consider whether any additional income over that budgeted for could be ring-fenced, in the event that the income from the sale of recyclable goods fell in the future. They also suggested that subject to there being a business case to justify the expenditure, a proportion of the additional income be spent on a campaign to raise the awareness of recycling and to try and lower the contamination rate.
- 3.4 In considering the proposal shown in 3.3 above, Members are reminded that the existing financial strategy centres on the regular review of any potential risk areas through both the annual budget setting process and also through regular monitoring reports. This review is used when deciding the level of General Fund Balance (currently £2m) that is required to mitigate against these risks (i.e. the Council does not operate a system of individual risk reserves), and also feeds into the Revised Budget process where necessary. It is also the Council's policy to review all budget changes together, on a gross basis (i.e. expenditure and income independently), during the budget setting process where the full financial projections and budget options can be considered. The advanced ring-fencing of any potential additional income would place a significant constraint on the Council's decision-making ability and would not be in line with the existing methods of prioritising any additional expenditure.
- 3.5 The other issue of concern related to the proposal to establish a county-wide contract for the collection of textiles at bring sites. The reason for this is the increasing value of such material making it attractive for collection and a possible additional income stream to local authorities.

- 3.6 The existing arrangements at such sites are through charities and not for profit organisations, who are allowed to place banks on the sites. A change to a countywide contract would remove income from these organisations and could also affect charity shops that rely on donations as part of their income stream. Whilst it might be possible to develop an income-share arrangement through each local authority, who would choose those charities they wish to support, the Committee's view is that this could be an unnecessary complication and therefore it may be better to continue the current arrangement of allowing use of bring sites by charities. It therefore proposed the following consultation response to paragraph 6.3 of the action plan.

Cabinet wishes to register its concern over the proposal to let a Joint Project Integra textiles bank contract. Whilst recognising that the draft proposal contains the ability to continue distributing income to local and national charities, Cabinet would need to be assured that an overall increase in income would accrue via the Project Integra contract over and above that already being earned by the separate charities at present.

4.0 Joint EHDC/WCC Waste Partnership Action Plan

- 4.1 In previous years, each Project Integra partner authority has had to produce a Partner Implementation Plan (PIP), which details local actions that each council is planning to undertake towards the achievement of the wider PI performance targets and aspirations. However, this year the Project Integra Strategic Board has agreed that the workload leading from the Review of PI should take precedence over other activities and have therefore waived the requirement for partners to submit formal PIPs.
- 4.2 However, both the City Council and its partner, East Hampshire District Council, recognise the importance of developing a shared action plan now that the refuse and recycling contract is well established. This joint approach was pioneered last year, when the two councils produced a Joint PIP for 2011/12 which covered predominantly the mobilisation phases of the two major new joint environmental contracts (plus one other minor contract). Therefore, a similar approach will be adopted for 2012/13 and work is underway to complete this document.
- 4.3 The new PIP will be re-named as the Joint Waste Partnership Action Plan (JWPAP) in recognition of the partnership approach and will set out the aims for the coming year which will include
- a) overall improvement in recycling rates, through the capture of more types of material,
 - b) a reduction in contamination
 - c) reductions in tonnages of waste collected through a waste minimisation programme.

- 4.5 The new JWPAP will be presented to and approved by the Joint Environmental Services Committee, and that Committee will receive progress reports against the plan on a regular basis.
- 4.6 The JWPAP will contain various waste projects, both joint and singular to one or other authority. Each project will be broken down into constituent tasks, together with SMART targets for the achievement of clear outcomes. All of the projects in the plan will have been chosen because they have the potential to contribute to improved service performance and standards for both authorities.
- 4.7 It is planned that the cost of running these projects will be covered by existing revenue budgets and staffing or through bids for external funding. If this is not the case, then a separate report covering this aspect will be brought to a future meeting of Cabinet for consideration including a business case where expenditure is matched by corresponding increased income levels from materials collected.

OTHER CONSIDERATIONS:

5. SUSTAINABLE COMMUNITY STRATEGY AND CHANGE PLANS (RELEVANCE TO):

- 5.1 Approval of the PI Action Plan and will under-pin the Council's approach to achieving two of its corporate environmental targets of increasing recycling and minimising waste.

6. RESOURCE IMPLICATIONS:

- 6.1 There are no direct resource implications associated with the approval of the Project Integra Action Plan. The City Council's current PI membership fee of £23,377 subscription contributes towards the funding of the PI Executive and supported projects and is met from the income share from the sale of recyclable materials. Income from these materials varies but is strong at present because of the value of the materials as a resource, as described in section 3 of this report.
- 6.2 Investigations will continue into increasing the accuracy of future income trend predictions based on commodity values so that this can be fed into the budget setting process for 2013/14, as well as informing the revised budget process for 2012/13.
- 6.3 The resource implications of potential future developments with a shared textile collection contract are not yet known and it is recommended that a further report be brought back to Cabinet on this aspect once the detail has been clarified, so that Members can make an informed decision as to whether to participate in this project.

6.4 As stated in paragraph 3.7, any projects to improve recycling levels which require funding will either be met from the existing budgets and staffing resources allocated to the recycling service. Any requiring additional pump-priming funding will be brought back to Cabinet with a full financial appraisal, with the intention that any additional expenditure would be matched by a corresponding increase in income levels from the materials collected.

7. BACKGROUND DOCUMENTS:

None.

8. APPENDICES:

Appendix 1 - Project Integra Consultation Draft Annual Action Plan 2012- 2013

Project Integra Draft Action Plan 2012/13

Endorsed for approval by partners at Project Integra Strategic Board 1 March 2012

Executive Summary

Following the conclusion of the main elements of the Project Integra Review in January 2012 this Action Plan:

- Sets out the proposed key actions for the Project Integra Partnership in 2012/13;
- Links these back to the agreed objective and operational focus of the partnership;
- Reaffirms the financial and environmental benefits of working together in partnership; and
- Sets out the budget for the proposed activities and the contributions of each partner.

Key Activities for the Project Integra Partnership 2012/13:

A Concluding the remaining elements of the PI Review.

A1 Review of PI Executive and amendments to the Constitution.

B Working to reduce costs across the whole system.

B1 To increase income and reduce disposal costs by increasing the amounts of existing materials collected for recycling.

B2 To increase income and simplify the management of textile banks by tendering a joint contract.

B3 To reduce the costs resulting from contamination in commingled recycling collections by developing a partnership wide approach to addressing contamination.

B4 To continue the behavioural change strategy by promoting more resource efficient behaviours amongst the public.

B5 To ensure the tonnages and income from commingled recycling collections reflect the levels of contamination for each authority.

C Looking ahead together.

C1 To provide a strategic direction of travel for waste management in Hampshire through a 'refresh' of the Joint Municipal Waste Management Strategy.

C2 To develop a Waste Prevention Plan as part of the JMWMS.

Project Integra – Draft Action Plan 2012/13

1 Purpose

- 1.1 To set out a Draft Action Plan for the Project Integra Partnership for 2012-13 for consideration by the Partner Authorities.

2 Approach

- 2.1 The purpose, structure and activities of the partnership have been the subject of an ongoing review. The majority of issues raised by the review were determined by the Project Integra Strategic Board (PISB) at its meeting on 12 January 2012 and are incorporated into this Draft Action Plan.
- 2.2 Decisions on the requirements and structure of the Project Integra (PI) Executive could not be progressed until other issues were determined. As a result the actions to complete this remaining part of the review are incorporated in this plan.

3 Structure of Action Plan

- 3.1
- Partnership purpose & objectives
 - Partnership Rationale
 - Proposed activities 2012/13
 - Resources
 - Monitoring & reporting

4 Partnership Purpose & Objectives

- 4.1 The Project Integra Strategic Board is constituted as a Joint Committee of the 14 local authorities with responsibility for waste management in Hampshire, Portsmouth and Southampton. The long term waste disposal contractor Veolia Environmental Services (VES) is a non-voting member of the partnership.
- 4.2 As part of the review the PISB reaffirmed Project Integra's overall objective as follows:
To provide a long-term solution for dealing with Hampshire's municipal waste in an environmentally sound, cost effective and reliable way. Success in achieving this depends on joint working between all the parties in the best interests of the community at large.
- 4.3 The PISB also agreed the operational focus for its activities as follows (text in brackets references the overall objective):

Working to reduce costs across the whole system through:

- waste prevention (*environmentally sound, cost efficiency*)

- recycling and performance improvements - for instance through reducing contamination, increasing capture of materials, improving income for materials, changing management arrangements (*environmentally sound, cost efficiency*)
 - reducing landfill (*environmentally sound, cost efficiency*)
 - training (*cost efficiency*)
 - joint working between authorities (*cost efficiency, joint working*)
- Looking ahead together** (*long term solution & strategy, joint working*).

5 Partnership Rationale

- 5.1 The effective delivery of Project Integra's purpose and objectives requires joint working between the authorities. The mechanics and principles for this are established in the following ways:
- 5.2 A joint Memorandum of Understanding (MoU) setting out the principles of the respective local authorities' responsibilities and obligations supported by all Project Integra partners.
- 5.3 A tri-partite contract management agreement between Hampshire County Council and the two unitary authorities of Portsmouth and Southampton.
- 5.4 A formal meeting structure that includes representation by all Project Integra partners at officer and elected member level.
- 5.5 A formal agreement to share income from the sale of commingled recyclables between the disposal contractor and the waste collection authorities.
- 5.6 A joint waste volume planning process establishing service needs and aspirations for the next five years which is updated annually by each authority.
- 5.7 A Joint Municipal Waste Management Strategy (JMWMS) - developed and adopted by all the partners.
- 5.8 Building on these foundations further joint working arrangements have developed:
- 5.9 A dedicated Materials Analysis Facility (MAF) to monitor contamination levels and ensure that performance and income from collections of dry mixed recyclables is apportioned fairly between the partners.
- 5.10 A joint behavioural change campaign – Recycle for Hampshire (RfH) - focusing on waste minimisation and recycling.
- 5.11 A joint contract for the reprocessing and sale of glass collected.
- 5.12 A joint waste service contract between East Hampshire District Council and Winchester City Council.
- 5.13 A joint waste service contract between Basingstoke & Deane Borough Council and Hart District Council.
- 5.14 A joint contract for the removal of abandoned vehicles.

6 Proposed Activities 2012/13

- 6.1 Following on from the operational focus established for the Partnership's activities (4.3) the following key activities are proposed.

Working to Reduce Costs Across the Whole System

6.2 Waste Prevention

The highest tier of the waste management hierarchy – preventing waste has significant environmental benefits as well as saving the costs of managing waste.

- Development of a joint Waste Prevention Plan as part of the refreshed JMWMS (see 6.7 below).

6.3 Recycling and Performance Improvements

Increasing the amounts of waste recycled/composted rather than sent for energy recovery results in reduced processing costs as well as increased income from material sales.

- Contamination reduction – build on previous work and carry out more as required to build a business case for a 'compact' between authorities setting out expectations, responsibilities and finance that will form the basis for addressing contamination in the future.
- Increased materials capture – research what has worked elsewhere and carry out trials in two authority areas with MRF & MAF monitoring – to establish business case for future roll out across rest of partnership.
- Joint textiles bank contract – to simplify management of textile banks and develop an income stream.
- Contamination monitoring programme – implement improvements to MAF sampling programme to provide increased confidence to authorities and improved presentation & analysis of data.
- Behavioural change – continue to promote more resource efficient behaviours through a range of approaches - schools recycling programme, recycle week (focussing on small WEEE), events etc.

6.4 Reducing Landfill

Landfill is the least preferable option environmentally for managing most waste streams and is also a costly option due to landfill tax increases.

- The HWRC Service Programme review.
- Segregation of combustible materials at HWRC sites where practicable.
- Trials of processing wastes currently sent to landfill to produce a Solid Recovered Fuel (SRF).

6.5 Training

Managers and decision makers need to understand waste management, the training programme was developed to provide a low cost, locally tailored and delivered way of providing this.

- Revise the PI training programme courses & charges to meet demand and become self-funding.

6.6 Joint Working between Authorities

Savings can be achieved through reducing duplication of activities between one or more authorities.

- Provide support to authorities as requested.
- Respond to consultation & FOI request as required.

6.7 **Looking Ahead Together**

This has been a longstanding strength of the partnership – partners benefit today from forward looking decisions made together in previous years.

- Refresh the JMWMS – to provide a strategic direction of travel for waste management in Hampshire.
- Incorporate briefings into PISB meetings.
- Annual Conference.

6.8 **Other**

- Conclude the PI Review - review of executive team & roles, amendments to constitution.
- External speaking engagements etc – respond to requests.

Table 1: Key Actions for Project Integra 2012/13

	PI Review	JMWMS Refresh	Waste Prevention	Behaviour Change
<i>Aim</i>	To conclude the PI review	To provide a strategic direction of travel for waste management in Hampshire	To reduce costs & environmental impacts by reducing the amount of waste collected	To promote more resource efficient behaviours amongst the public
<i>Objective</i>	To ensure the PI constitution reflects decisions made following the PI review To ensure the roles and resources required by the PI Executive reflect the revised objectives and activities of the partnership	To refresh the 2006 Joint Strategy	To develop a joint Waste Prevention Plan as part of the JMWMS	To support other initiatives (prevention, reuse, recycling) through reinforcement of messages to households across Hampshire To reinforce behaviour change through engaging students in practical waste minimisation and recycling at school
<i>Expected Outcome</i>	Revised constitution agreed by all partners Roles & resources revised as necessary and agreed by PISB	Updated Joint Strategy	Partnership wide approach & actions to prevent waste	To provide opportunities to view and opportunities to engage To have delivered the schools recycling programme to 60 schools
<i>Budgetary Implications</i>	HCC legal charge - via SLA Costs of changes to be met from PI balances. Revised costs to be incorporated into budget	TBA	None - HCC leading	Within RfH budget
<i>Timescale</i>	To go to authorities with Action Plan 2013/14 To PISB July 2012	TBA	TBA	Ongoing programme

	Increase Materials Capture	Joint Textiles Bank Contract	Contamination Reduction	Contamination Monitoring
<i>Aim</i>	To increase income and reduce disposal costs by increasing the amounts of specific materials collected for recycling	To increase income	To reduce costs resulting from contamination in commingled recycling collections	To reduce costs resulting from contamination in commingled recycling collections
<i>Objective</i>	2012/13: To establish through trials in 2 authorities a cost effective approach to increasing capture of materials at an authority wide level. across the partnership	To simplify the management of textile banks and develop an income stream	To develop a partnership wide approach to addressing contamination	To ensure the tonnages and income from commingled recycling collections reflect the levels of contamination for each authority
<i>Expected Outcome</i>	Evidence on which to base decisions for a partnership wide materials capture communications campaign in 2013/14	Partnership wide Textile Bank contract in place	Agreement of a compact between partners on addressing contamination	Increased confidence amongst partners in the contamination monitoring results & greater usage of the results through improved presentation & analysis
<i>Budgetary Implications</i>	Trials to be resourced from within RfH budget	Cost of tendering & management by lead authority - Projects Fund	Within RfH budget	Within MAF budget
<i>Timescale</i>	Trials summer. Reporting autumn to contribute to plans for 2013/14	ITT November. Contract award March 2013?	Compact to be agreed AGM 2013	Revised approach to be incorporated into programme for start in June

7 Resources

7.1 Working Groups

Appendix 1 proposes a revised structure of meetings following the PI Review. The aim has been to:

- Significantly reduce the number of regular meetings within the partnership;
- Ensure that the invitees and role of each group is clear (revised terms of reference will be agreed by officers).

Additional meetings will take place on a task and finish basis.

7.2 Budget

Following the PI Review the budgets for each main element of the partnership are set out in Appendix 2:

- Executive (subject to conclusion of review) £182,500 (-9% change from 2011/12 budget);
- Recycle for Hampshire £200,000 (0% change from 2011/12);
- Materials Analysis Facility £215,515 (+5.4% change from 2011/12¹).

This represents an overall cost decrease of -1.3% from 2011/12.

7.3 Authority contributions

Authority contributions are based on:

- Executive - total number of households with elements for collection (80%) and disposal (20%);
- Recycle for Hampshire – total number of households (WCAs) plus HCC £50,000;
- Materials Analysis Facility – one third WCAs (evenly split), one third WDAs (split by tonnage), one third VES.

The contributions for each authority are set out in Appendix 3 and will be deducted from MRF materials sales income.

8 Monitoring & Reporting

8.1 The Board will receive reports at each meeting on progress with main actions and budget.

Officer contact details

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Document	Issue No 5 : 2 March 2012

¹ The MAF is managed under the terms of the waste disposal contract and is subject to RPI based increases.

Meetings Structure

		Frequency	Notes	Membership	Role
Member Meetings					
	Project Integra Strategic Board (PISB)	3	November (AGM), March, July	Member & Deputy from each authority, VES non voting	To agree annual Action Plan & budget, monitor progress against these, to act as a forum for joint policies & strategy, to receive briefings on issues of interest
	Communications sub-committee	2	June/July October	Chair/vice-chair of PISB, nominees agreed by PISB	To provide Member input on communications issues - June/July to consider results from previous year & October to consider programme for next year
Officer Meetings					
	Strategy Officers Group / Heads of Service Group	3	Ahead of Board or as required	Strategy Officers - all authorities	To prepare an annual programme of activities, co-ordinate resources for delivery and monitor progress
	Strategy Officer Core Group	3	Ahead of SO group	4 or 5 nominees of Strategy Officers - to include WDA representation and chair of Strategy Officers Group	To prepare agenda and approach for Strategy Officer meeting
	Waste Technical Group	3		Nominees of Strategy Officers - to include VES & WDA reps	Joint material sales (overview & contracts), MRF issues, MAF programme, waste data matters, sustainable & ethical recycling (destinations of materials, environmental performance)
	Resource Aware Group	3		Recycling officers & waste communications officers - to include RfH and VES	Public interface of waste services - service details, events, communications, campaigns, waste prevention
	Operations Group (contracted out waste services)	3		BDBC & HDC, RBC, EHDC & WCC, GBC, PCC, HCC, VES	Operational issues & efficiencies amongst contracted out waste services
	Operations Group (in-house waste services)	3		FBC, HBC, TVBC, NFDC, EBC, SCC, HCC, VES	Operational issues & efficiencies amongst in house waste services
	CASH	3		All authorities & contractors	Health & Safety Issues in waste, grounds and street scene services, liaison with HSE
Other					
	Annual Conference	1	June September	Open to Members & Officers from all partners	To inform a wider audience of Members and Officers about current and future issues in waste management both locally and nationally
Total		27			

Budgets

Executive

Activities	Costs
Staff Costs	124,100
Events & Activities	5,400
Communications & Research SLA	45,000
Other	8,000
Gross Expenditure	182,500
Total Income	£182,500

Recycle for Hampshire

Activities	Costs
Staffing costs	60,000
Contamination projects	35,000
Capture projects	43,000
Behaviour change activities	10,500
Schools Recycling Programme Education Officers x 3	45,000
Schools Recycling Programme resources	5,000
Home Composting (leaflets to promote bins)	1,500
Total Expenditure	£200,000

Materials Analysis Facility

Activities	Costs
Staff costs	119,905
Vehicle costs	43,815
Plant costs	28,334
Other	23,460
Total Expenditure	£215,515

Authority Contributions

		Project Integra						MAF	Combined
		Project Integra Executive			Project Fund	Recycle For Hampshire	PI Funding	Material Analysis Facility	Project Integra & MAF
Dwellings		Collection 80%	Disposal 20%	Total			Total	Total	
Basingstoke	70,860	13,448	0	13,448	-	14,186	27,634	5,526	33,160
East Hampshire	48,850	9,271	0	9,271	-	9,779	19,050	5,526	24,576
Eastleigh	52,480	9,960	0	9,960	-	10,506	20,466	5,526	25,992
Fareham	47,600	9,033	0	9,033	-	9,529	18,562	5,526	24,088
Gosport	36,250	6,879	0	6,879	-	7,257	14,136	5,526	19,662
Hart	36,510	6,929	0	6,929	-	7,309	14,238	5,526	19,764
Havant	52,530	9,969	0	9,969	-	10,516	20,485	5,526	26,011
New Forest	79,690	15,123	0	15,123	-	15,953	31,076	5,526	36,602
Portsmouth	88,100	16,719	4,180	20,899	-	17,637	38,536	13,688	52,224
Rushmoor	37,940	7,200	0	7,200	-	7,595	14,795	5,526	20,321
Southampton	100,490	19,071	4,768	23,839	-	20,117	43,956	15,090	59,046
Test Valley	48,830	9,267	0	9,267	-	9,775	19,042	5,526	24,568
Winchester	49,150	9,328	0	9,328	-	9,839	19,167	5,526	24,693
Hampshire	560,690	0	26,602	26,602	-	50,000	76,602	54,112	130,714
Veolia				4,254	-	-	4,254	71,838	76,092
		142,197	35,550	182,001	0.00	199,998	381,999	215,515	597,514

Notes

*Dwelling Figures are taken from Waste Dataflow, to which figures are provided by each authority
Differences from budget figures are due to rounding and interest on balances held during the year.*