#### CABINET

7 February, 2006

**BUDGET AND COUNCIL TAX 2006/07** 

REPORT OF THE DIRECTOR OF FINANCE

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## **RECENT REFERENCES:**

CAB1090 Financial Strategy 2006/07 to 2010/11 26 July 2005

CAB1126 Corporate Strategy and Revenue Budget 2006/07 12 October 2005

CAB1149 Corporate Strategy and Revenue Budget 2006/09 16 November 2005

CAB1171 Revenue Budget 2006/07 18 January 2006

CAB1182 Capital Programme and Budget 2006/07 to 2010/11 18 January 2006

CAB1185 Corporate Strategy 2006/09 (update) 18 January 2006

### **EXECUTIVE SUMMARY:**

This report concludes the budget process for 2006/07 by presenting the summarised General Fund budget for approval, including final proposals for growth and savings. Members are asked to consider a Council Tax increase of 4.9% to £113.10 (at Band D for City Council services).

The budget papers include final growth and savings proposals identified as part of the work undertaken by officers, Corporate Management Team, Cabinet and Scrutiny Panels. The items requested for inclusion for revenue growth for 2006/07 are £669,000 on the base budget. Savings and proposals for increased income of £1,404,000 are also included. Details are shown in Appendices 3 and 4.

The paper also reports the Prudential Code indicators covering affordability, prudence and capital expenditure as these need to be calculated by 31<sup>st</sup> March, 2006.

The surplus balance on the Collection Fund that must be used to reduce the District Council Tax is calculated at £41,630 at 25 January 2006, equivalent to £0.90 at Band D.

A Council Tax of £49.05 is recommended for the Winchester Town account.

### RECOMMENDATIONS:

1. That Members consider the level of General Fund budget and Service budgets for 2006/07 and make recommendations as follows:

	£
Central Services	
Chief Executive	923,900
Legal, Electoral, Committee Services	2,587,770
Finance, IT and Support Services	2,127,640
Human Resources	(29,000)
Community Services	
Environmental Health	5,154,030
Strategic Housing	2,456,830
Community Development	3,798,730
Development Services	( !)
Estates	(866,150)
Engineering	798,710
Cultural	2,769,750
Planning	1,565,120
Building Control	188,730
Financing Transactions	(8,465,600)
Savings to be allocated	(247,000)
Sub Total	12,763,460
Transfers from Reserves	(120,380)
General Fund Budget	12,643,080
Transfer to/(from) Winchester Town Reserve	(50,190)
Total	12,592,890
Charges on Winchester Town	(668,900)
Total City Expenditure	11,923,990

The items of growth, savings and increased income, as set out in Appendices 3 and 4, are included in the figures above.

- 2. That approval be given to the inclusion of any further Planning Delivery Grant within the budget for 2006/07, once known, and that detailed proposals for the use of such grant be included within the Development Directorate Business Plan for 2006/07.
- 3. That the capital programme set out in Appendix 7, page 1, and the E-Government Programme set out in Appendix 8 be considered and approved.
- 4. That Members' Allowances for 2006/07 be held at the 2005/06 levels and that the inflation index in the Members' Allowances Scheme be not applied for 2006/07.

- 5. That the policy as previously agreed by the Council on 14<sup>th</sup> July, 1999 (min 186 refers) is confirmed to treat all expenses of the Council as General Expenses other than those specifically identified and itemised in the Winchester Town account. In consequence of which the sum of £719,090 be treated as Special Expenses under Section 35 of the Local Government Finance Act 1992 in respect of the Winchester Town area, Appendix 11.
- 6. That the Council Tax for the Special Expenses in the Winchester Town area at Band D be set at £49.05.
- 7. That the balances on the Collection Fund calculated at 25 January 2006, of £41,630 surplus for Council Tax for this Council, be approved.
- 8. That Members consider a Council Tax of £113.10 at Band D for City Council services.
- 9. That Parish Council Taxes be noted as in Appendix 12.
- 10. That the prudential indicators in section 12 be noted.

### **CABINET**

### 7 February, 2006

### **BUDGET AND COUNCIL TAX 2006/07**

### REPORT OF THE DIRECTOR OF FINANCE

### 1 Introduction

- 1.1 As in recent years the budget process has attempted to link the budget closely to the Corporate Strategy. Following approval of the Financial Strategy in July, Cabinet has reviewed the Corporate Strategy and associated budgets, with Scrutiny Panels commenting on proposals for growth and savings.
- 1.2 A capital programme and e-government programme were also considered by Cabinet in January (CAB1182).
- 1.3 A summary of the General Fund revenue budgets is presented for final consideration and Members are asked to consider the total level of General Fund budget and the Council Tax for next year.
- 1.4 The detailed service budgets are presented for approval as Appendix 13 to this report. Once the budget is finalised by Council on 23 February if there are further growth or savings these will be included in detail and will be published in the budget book.

### 2 Revised Budget 2005/06

- 2.1 The revised budget for net expenditure on services totals £12,220,920: an additional £0.38m is expected to be earned on investments in excess of the original budget as the capital programme spend has been slower than profiled and because of keen management of the investments.
- 3 2006/07 Budget and Revenue Growth and Savings
- 3.1 The General Fund budget for net expenditure on services, after inclusion of proposed growth and savings, totals £12,763,460. Summaries of the individual service budgets are shown in Appendix 13.
- 3.2 Cabinet has considered various items of growth and savings and referred them to the Scrutiny Panels for further consideration. Some further changes have been proposed and are detailed in Appendices 3 and 4. The figures for the specific proposal for alternative weekly recycling are not yet finalised.
- 3.3 Early in 2005, arising from the Gershon Review, the Council was required to consider the achievement of efficiency savings of 2.5% and a Statement was submitted to Government on its plans. These savings have now been incorporated in the budgets presented here.
- 3.4 After inclusion of proposed growth and savings; a collection fund surplus; some specific reserve contributions and, at this stage, a Council Tax increase of 4.9%; it is

estimated that a small contribution from reserves of £62,000 will be needed to balance the budget for next year.

### 4 Capital Programme and E-Government Programme

- 4.1 Since attaining debt free status in 2002 the Council is able to use all its capital receipts to help fund the capital and e-government programmes. This allows financial flexibility in the use of funds such as the Major Investment Reserve (MIR), which will have an estimated balance of approximately £3.5m at the end of 2005/06. However, both the MIR and capital receipts are invested with the interest underpinning the Council's financial strategy.
- 4.2 The estimated use of the MIR and capital receipts is shown in Appendix 9, and takes account of the Government pooling of capital receipts. Whilst the MIR maintains a reasonable balance by the end of the Strategy period, capital receipts are significantly depleted, with £0.2m only remaining at March, 2011.

### 5 The Government Settlement

The Government issued a provisional local government settlement for 2006/07 and 2007/08 early in December. Over the current year's figure there is a cash increase of £545,000 for next year and £693,000 for 2007/08. To avoid major disruptive changes in grant aid from one year to the next a system of floors and ceilings is used to dampen the effect of these changes. For 2006/07 the Council will receive £171,000 in excess of the formula amount. For 2007/08 the Council will receive £106,000 in excess of the formula amount.

### 6 Collection Fund

- 6.1 The regulations require the Council formally to approve the Collection Fund balance at 31 March, calculated at 25 January.
- 6.2 For Council Tax a surplus of £322,740 is estimated, shared between the County Council (£236,070), the Police Authority (£30,890), the Fire & Rescue Authority (£14,150) and this Council (£41,630). This must be credited to the Council Tax for the District for 2006/07. This is equivalent to £0.90 at Band D.

### 7 Council Tax

- 7.1 The Government settlement assumes that income from Council Tax will rise by no more than 5% next year. Ministers have indicated that local authorities that increase council tax above the 5% level will be capped. Capping has been applied to the separate tiers of authorities in the past, based on the increases applied individually, rather than by considering the total increase in Council Tax bills.
- 7.2 At present the projections include a council tax increase of 4.9% (to £113.10).
- 7.3 Appendix 11 shows the figures for Parish Council or Meeting taxes, including a comparison with the previous year's precept. The Council still awaits notification of several precepts, including some significant precepts. At this stage it is not possible to say what the overall increase in precepts will be but it is probable that it will exceed 5%. It is not clear what approach the Government may take to local authorities that exceed the indicative capping limit as a consequence of parish precepts, over which the Council has no control, being increased in excess of 5%.

7.4 Being mindful of the potential for capping a firm recommendation on the final council tax level for next year is not being made immediately. However, in order to support the Council's priorities and to secure a firm foundation for the future, an increase in excess of inflation is advised.

- 7.5 The Taxes for the County Council, the Police Authority and the Fire Authority will be decided on 23, 15 and 9 February, respectively. An update will be given to Cabinet on the recommendations being made.
- 8 Winchester Town Charge Section 35
- 8.1 In accordance with Section 35 of the Local Government Finance Act 1992 the Council has taken the decision in previous years to treat all expenses of the Council as general expenses other than those identified as special expenses. The Council endorsed this policy on 24 February 2005 (minute 859 refers).
- 8.2 Special expenses are costs incurred for the provision of an amenity or service that is primarily for the benefit of one locality. In the Winchester District these expenses are levied by the Council to cover the costs of local services in the Winchester town area which elsewhere would be dealt with by parish councils.
- 8.3 The services currently covered by special expenses are listed in Appendix 11. The charging options under Section 35 were last considered in detail by the Policy & Finance (Assets, Property & Investments) Sub-committee on 28<sup>th</sup> September 1999 (Report PF1793(API) refers).
- 8.4 It is recommended that the policy as previously agreed by the Council on 14<sup>th</sup> July, 1999 (minute 186), and confirmed in the budget and council tax report for 2005/06 (CAB973, 8 February 2005), is endorsed again. That is to treat all expenses of the Council as General Expenses other than those specifically identified and itemised in the Winchester Town account. In consequence of which the sum of £719,090 will be treated as Special Expenses under Section 35 of the Local Government Finance Act, 1992 in respect of the Winchester Town area, summarised in Appendix 10.
- 8.5 The Winchester Town Forum met on 18 January 2006 and made the following recommendations:
  - ♦ the Town Tax should be set at £49.05, an increase of 4.9%,
  - ♦ the grants budget should be set at £35,000 to include grants for the Business Hub and support for the BIDS programme,
  - ♦ an increase in contribution by £25,000 to £45,000 should be made towards expansion of the Neighbourhood Warden scheme,
  - ♦ a target reduction of £30,000 in expenditure on maintenance of open spaces and recreation grounds should be made.
- 8.6 Expenditure is in excess of income by around £46,000, some of which is for one-off items. The balance in the Winchester Town Reserve will be approximately £45,000 at 31 March 2007 and this should not be reduced further the 2007/08 budget will need to ensure that expenditure matches income more closely.

### 9 Reserves and Balances

9.1 A full summary of all earmarked and major reserves is included at Appendix 5. It must be borne in mind however that some reserves can only be used for restricted purposes.

9.2 The General Fund working balance stands at £2m. As has been reported previously, the level of this balance needs to be considered in the light of a number of factors concerning the Council's level of exposure to changes in income and expenditure. A significant proportion of the Council's spending is financed from investment income (an estimated £1.1m in the 2006/07 budget) generated by investments, albeit at fixed interest rates. The forward projections assume that the current rates will remain relatively stable, in accordance with the latest information from the Council's investment advisors. A change in interest rates of 0.25% alters investment income by about £50,000 pa.

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- 9.3 Exposure to expenditure fluctuations is more limited. Inflation of 1% increases the Council's General Fund costs (excluding pay) by about £145,000 pa. A provision of about 3% for pay awards has been included in the budget. Each additional 1% awarded increases the Council's General Fund costs by about £80,000.
- 9.4 There is adequate insurance cover for risks such as fire.
- 9.5 Overall, taking into account the fact that the Council has built up specific reserves to fund identified major future expenditure, the provision of £2m as a General Reserve is thought to be sufficient and the forward projections assume that this level is retained. However, it should be noted that the projections assume a significant use of reserves and capital receipts and the position needs to be kept under review. It will be reviewed more formally as part of the budget process for 2007/08.

### 10 Looking Ahead

- 10.1 In considering its budget each year the Council is required to look further ahead than the year under detailed consideration to ensure that the impact and affordability of proposals is assessed for future years. The forward projections in Appendix 2 give an indication of the Council's position for the next six years; the basis of the assumptions being included in notes to the Appendix.
- 10.2 With the inclusion of the growth and savings proposals as detailed in this paper the forward projections indicate a budget that is balanced over the medium term.
- 10.3 A significant element of the savings proposals is the expectation that efficiency savings can be made: the organisation will have to work hard to ensure that these are delivered.
- 10.4 There is continuing uncertainty about some significant income:
  - a) Government revenue support beyond 2007/08 is uncertain, particularly when the Floor calculation might be removed.
  - b) Planning Delivery Grant is estimated at £260,000 in the base revenue budget. If more grant is awarded this will be used to fund additional planning expenditure. When Grant ceases additional income or reduced expenditure will be required to maintain a balanced budget.
  - c) The Government is conducting a review of Licensing income and the effect of this on future budgets is unknown.
- 10.5 The impact of the proposal to relocate into a single building for office accommodation has not been fully assessed yet and, if that is not proceeded with, Members will need to consider additional provision for repairs to the current buildings, particularly City

Offices. The projection of capital receipts shows that these will be depleted by the end of the strategy period so funding for offices will need to be found elsewhere – such as from borrowing.

### 11 Section 25, Local Government Act 2003

- 11.1 There are specific requirements under Section 25 of the Local Government Act, 2003, for the chief finance officer to provide a positive assurance statement about the adequacy of proposed financial reserves and the robustness of estimates made for the purposes of the budget calculation.
- 11.2 Reserves are detailed in this report and specific comment is made upon the significant balances. The General Fund working balance is discussed in Section 9 and is considered to be adequate. The Major Investment Reserve is available to support specific projects, both revenue and capital, and shows a healthy balance throughout the Strategy period. Capital Receipts, and other reserves that are not restricted in their use, are expected to be depleted by the end of the period and this will curtail capital spending unless it is supported by borrowing (or reductions in expenditure elsewhere). Borrowing is an option available to the Council to consider for specific projects, taking account of the revenue impact of those projects, in the same way as it considers that impact for schemes financed from capital receipts. The Director of Finance is able to provide positive assurance about the adequacy of reserves bearing in mind the commentary about the need to identify funding for future projects that are not yet included within current programmes.
- 11.3 In considering the robustness of estimates for the budget calculation for the coming year the area to be mindful of is that of the savings proposals. These total around £1.5m for next year and significant sums are sought from efficiencies and from service reviews. These sums are achievable but will require a diligent approach to realising them with both Directors and Members adopting a robust attitude towards reductions in service levels and staffing. Within the context of the overall budget and reserve levels, the Director of Finance is able to provide positive assurance about the robustness of the estimates made for the purposes of the budget calculation for next year.

### 12 Prudential Code

- 12.1 Local authorities determine their own programmes for capital investment in fixed assets that are central to the delivery of quality public services. The Prudential Code has been developed as a professional code of practice to support local authorities in taking their decisions. They are required by Regulation to have regard to the Prudential Code when carrying out their duties under Part 1 of the Local Government Act 2003.
- 12.2 The key objectives of the Prudential Code are to ensure, within a clear framework, that the capital investment plans of local authorities are affordable, prudent and sustainable. A further key objective is to ensure that treasury management decisions are taken in accordance with good professional practice and in a manner that supports prudence, affordability and sustainability.
- 12.3 To demonstrate that local authorities have fulfilled these objectives, the Prudential Code sets out indicators that must be used and factors that must be taken into account. These indicators are designed to support and record local decision making in a manner that is publicly accountable.

12.4 The indicators are purely for internal use by the Council and are not intended to be used as comparators with other authorities, as any comparisons will be meaningless. In addition the indicators should not be taken individually; rather the benefit from monitoring will arise from following the movement in indicators over time and the year on year changes.

- 12.5 The indicators in respect of treasury management covering borrowing and investment have been included in report CAB1174 elsewhere on this agenda. The remaining indicators covering affordability, prudence and capital expenditure are set out below.
- 12.6 The first of these prudential indicators is the **Estimates of Capital Expenditure** for the ensuing three years. For several years the City Council has produced a six year rolling capital programme so the capital budget referred to in section 6 above and the capital programme and financing summary in Appendix 7 cover this requirement.
- 12.7 The second indicator is **Actual Capital Expenditure**. This is monitored on an ongoing basis with regular monitoring reports to Cabinet during the year and an outturn report at year end. Included elsewhere on this agenda is the capital monitoring report for the period to 31 December 2005 (CAB1173).
- 12.8 The third indicator is the **Capital Financing Requirement (CFR)**, which represents the Council's underlying need to borrow for a capital purpose. In determining the CFR the Council must distinguish between supported and unsupported capital expenditure decisions taken during the budgeting cycle. Supported capital expenditure identifies a source of funding such as capital receipts, government grant, reserves, contributions, etc, whereas unsupported capital expenditure gives a measure of the underlying need to borrow. However, this borrowing may not necessarily take place externally as the Council may judge it prudent to make use of cash that it has available under its treasury management strategy. The following table shows the CFR projections:

	2004/05 Actual	2005/06 Estimate	2006/07 Estimate	2007/08 Estimate	2008/09 Estimate
Capital Financing requirement	£000	£000	£000	£000	£000
General Fund	9,826	10,529	10,529	10,529	10,529
Housing Revenue Account	9,826	10,529	10,529	10,529	10,529
Total CFR	0	0	0	0	0

In this table the projections show that there is unlikely to be a need to borrow for capital purposes in the period 2006/07 to 2008/09 although specific schemes for which there is no provision, such as new offices, would change the position.

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The penultimate indicator is the ratio of financing costs to net revenue stream. The net revenue stream is the estimate of the amounts to be met from Government grants and local taxpayers and this indicator identifies the trend in the cost of capital (borrowing costs net of interest and investment income) against the net revenue stream. As the authority is debt free this indicator has little relevance: it will become relevant if the Council borrows externally in future.

	2004/05 Actual	2005/06 Estimate	2006/07 Estimate	2007/08 Estimate	2008/09 Estimate
Ratio of financing costs to net revenue stream	%	%	%	%	%
General Fund Gross	-16.9	-15.4	-11.0	-7.9	-8.0
General Fund net of earmarked reserves	-13.4	-13.5	-9.3	-6.3	-6.1
Housing Revenue Account Gross	23.8	23.1	22.4	21.2	20.6

12.10 The final indicator in this section is an estimate of the **incremental impact of capital programme decisions** over the period 2006/07 to 2008/09 on the Council Tax and housing rent levels. This reflects the increasing cost of the current capital programme on the level of council tax through the loss pf interest on investments.

	Estimate 2006/07	Estimate 2007/08	Estimate 2008/09
Council Tax – Band D	£1.39	£3.28	£4.03
Weekly Housing Rents	0	0	0

### OTHER CONSIDERATIONS:

### 13 CORPORATE STRATEGY (RELEVANCE TO):

13.1 Financial strategy and the budget process should accord with the objectives of the Corporate Strategy whilst proposals in the Strategy must be linked to resource allocation and availability. The Budget is vital to the achievement of the Corporate Strategy.

### 14 RESOURCE IMPLICATIONS:

14.1 These are contained in the body of the report.

### **BACKGROUND DOCUMENTS:**

Working papers within Finance and other departments.

# APPENDICES:

Appendix 1	General Fund Service Summary:
Appendix 2	General Fund Revenue Projections 2005/06 to 2010/11
Appendix 3	Growth Proposals
Appendix 4	Savings Proposals
Appendix 5	Summary of Reserves
Appendix 6	Financing Transactions
Appendix 7	Capital Programme
Appendix 8	E-Government Programme
Appendix 9	Major Investment Reserve and Capital Receipts
Appendix 10	Collection Fund (provisional)
Appendix 11	Council Tax on Winchester Town Area
Appendix 12	Parish Council Precepts and Council Taxes 2006/07
Appendix 13	Detailed Service Budgets 2006/07 (to follow)

CAB1172

# **GENERAL FUND SERVICE SUMMARY**

	2004/05 Actual £	2005/06 Original £	2005/06 Revised £	2006/07 Original £
Corporate Services				
Chief Executive	987,328	1,058,760	971,760	923,900
Legal, Electoral, Committee Services	2,322,144	2,313,750	2,389,240	2,587,770
Finance, IT and Support Services	2,393,403	2,361,120	1,951,100	2,127,640
Human Resources	0	20,000	0	(29,000
Community				
Environmental Health	4,463,753	5,183,360	4,982,910	5,154,030
Strategic Housing	2,192,012	2,793,590	2,883,570	2,456,830
Community Development	3,439,241	3,943,780	4,677,320	3,798,73
<u>Development</u>				
Estates	(661,394)	(891,070)	(323,650)	(866,150
Engineering	708,529	287,530	271,300	798,71
Cultural	2,560,133	2,412,780	3,018,130	2,769,75
Planning	1,690,458	1,342,330	1,431,300	1,565,12
Building Control	125,158	178,420	161,750	188,73
	20,220,765	21,004,350	22,414,730	21,476,06
Savings to be allocated	0	0	0	(247,000
Financing Transactions	(7,958,835)	(8,591,530)	(10,193,810)	(8,465,600
	12,261,930	12,412,820	12,220,920	12,763,46
Contributions to/(from) Win Town Reserve	78,314	(64,080)	(104,640)	(50,190
Direct Revenue Financing	1,110,469	0		
Growth from Major Reserves	0	(100,000)	(330,000)	
Transfers to/(from) Reserves	(2,166,403)	(573,630)	(111,170)	(120,380
Total	11,284,310	11,675,110	11,675,110	12,592,89
Less Charges on Winchester Town	(618,450)	(624,300)	(624,300)	(668,900
- Total City Expenditure	10,665,860	11,050,810	11,050,810	11,923,99

# **GENERAL FUND REVENUE PROJECTIONS 2005/06 - 2010/11**

	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000
GROSS BUDGET FOR GF SERVICES	22,415	21,229	20,261	20,261	20,261	20,261
Revenue growth			(30)	(30)	(30)	(30)
Revenue savings			(203)	(262)	(262)	(262)
Pensions Increases			180	322	375	430
Pay Inflation			345	700	1,060	1,430
nflation on 3rd party payments			207	420	639	864
nflation on income			(369)	(749)	(1,139)	(1,541)
Refuse/cleansing costs re new properties _			50	100	150	200
Projected Expenditure Ceiling	22,415	21,229	20,441	20,762	21,054	21,352
Capital Financing Charges	(8,425)	(7,167)	(6,371)	(6,464)	(6,510)	(6,535)
Net Interest	(1,769)	(1,299)	(1,126)	(1,033)	(987)	(962)
Budget Requirement =	12,221	12,763	12,944	13,265	13,557	13,855
Current Tax level						
Council Tax	(5,549)	(5,895)	(6,129)	(6,373)	(6,626)	(6,888)
RSG & NNDR	(6,111)	(6,656)	(6,804)	(6,940)	(7,079)	(7,220)
Ninchester Town contributions	(105)	(50)	(50)	(50)	(50)	(50)
Earmarked Reserves	0	(58)	0	0	0	0
Agreed growth from MIR	(330)	0	0	0	0	0
Cont. to/( from) Major Investment Reserve_	(112)	(62)	39	98	198	303_
Headroom)/Shortfall	14	42	0	0	0_	0
Collection Fund (surplus)/deficit	(14)	(42)	0	0	0	0

see attached list of sources and assumptions for these projections

# <u>CAB1172 General Fund Projections - Appendix 2</u> Notes re sources and assumptions for projections

- Base budget for GF services in 2005/06 and 2006/07 from Appendix 1 subsequent years have non recurring capital charges taken out
- 2 Full year effect of growth requests per Appendix 3
- 3 Full year effect of savings proposals per Appendix 4
- 4 Projections for pensions increases derived from information supplied by HCC
- 5 Pay inflation at 2.5% pa from 2007/08
- 6 3rd party payments inflation at 3% pa
- 7 Inflation on fees, charges and rents at 3% pa
- 8 New properties to take into account
- 9 Projections for financing transactions per capital budget papers
- 10 Assume tax base increases by 500 properties pa.

  Assume tax increase of 4.9% in 06/07 then 3% in line with inflation .
- 11 RSG settlement of 3% in 2006/07, 2.7% in 07/08 and 2% thereafter
- 12 Difference between budget and tax levels for Win Town account
- 13 Land charges growth agreed from reserve CAB924
- 14 CSC, accommodation, local plan growth agreed CAB778 and CAB973
- 15 Subsidy to/ contribution from MIR

#### **GROWTH PROPOSALS**

	2006/07 £'000	2007/08 £'000	2008/09 £'000	Note:
Environment				
Roll out of AWC Pilot Project across district	이	0	0	1
Cost of implementation of Clean Neighbourhoods and Environment Act	35	35	35	
Increased costs of dog waste bin emptying contract	10	10	10	
Homelands	31	31	31	
Planning improvement plan proposals	0	0	0	2
TOTAL	76	76	76	
Local Economy				
Concessionary travel – expansion of scheme	370	370	370	
Park and ride contract	53	53	53	
Outdoor Recreation Development Officer	이	0	0	3
Economic development activities.	50	50	50	
Neighbourhood Wardens	50	60	60	4
TOTAL	523	533	533	
Resources	T			
CX support proof of concept on flexible working	0	0	0	5
Training	o	0	0	5
Elections	30	30	30	6
Loss of income in Land Charges	40	40	40	
Procurement Officer		20	20	
TOTAL	70	90	90	
TOTAL GROWTH	669	699	699	

## Notes on changes from the growth and savings listed in CAB1171:

- 1 The effect of AWC roll out is not yet finalised
- 2 The proposed Planning growth item is deleted; growth will be funded from further PDG if awarded
- 3 Need for post being reviewed in conjunction with possible contribution from open spaces reserve
- 4 Additional neighbourhood warden team to be funded from General Fund and Winchester Town account
- 5 Corporate process and efficiency proposals will be brought together in separate report to Cabinet
- 6 The original growth figure of £38,000 is included in the base budget figure as there are district elections in 2006/07. This growth bid is for the additional cost expected for postal voting and other changes.
- 7 Proposed savings in Homecheck and Health for All deleted: savings from env. health budget proposed
- 8 Saving of approx 30% in revenue budget for public conveniences targeted
- 9 Additional savings proposed from review of services and service delivery
- 10 Continuation of the corporate management review to identify further process and efficiency savings in service support and delivery

# **SAVINGS PROPOSALS**

	2006/07 £'000	2007/08 £'000	2008/09 £'000	Notes
Social Issues				
Bed & breakfast	(10)	(10)	(10)	
HMO Licensing income	(5)	(10)	(15)	
Reduce housing consultancy	(5)	(5)	(5)	
Health budget	(10)	(10)	(10)	7
Homecheck	0	0	0	7
Health for all budget underspend	0	0	0	7
TOTAL	(30)	(35)	(40)	
-				
Environment				
Maintenance of Jewry Street toilets	(10)	(10)	` '!	
Public Conveniences	(30)	· ·		8
EH stand by budget reduction	(10)	(10)		
Reduce PACE budget	(4)	(4)	1	
Reduced road sweeping	(10)			
0.4fte Commercial team	(10)	(10)	, ,	
General reduction in Health Trading Ac	(15)	(15)		
S106 legal income	(10)	(10)		
Income recovery planning enforcement	(5)	(5)	(5)	
Planning grants reduction	(10)	(10)		
Planning Delivery Grant	(60)			
Development efficiencies	(20)	(20)	(20)	9
TOTAL	(194)	(194)	(194)	
Local Economy				
Increase income from car park fees	(250)	(280)	(280)	
Engineering Re-organisation	(80)	(80)	(80)	
Sustainable transport projects	(20)	(20)	(20)	
Cultural Services review	(100)	(110)	(110)	9
Guildhall gallery	(6)	(46)	(46)	
Meadowside	(25)	(25)	(25)	
TOTAL	(481)	(561)	(561)	

10

	2006/07 £'000	2007/08 £'000	2008/09 £'000
Resources	888.8111971113101108.03		
Corporate Management Efficiencies	(40)	(40)	(40)
Customer Service Centre *	(40)	(80)	(160)
Consolidation of cash offices *	0	(25)	(25)
Review of publications *	(100)	(100)	(100)
Reduce insurance cost	(40)	(65)	(65)
Reduce best value budget	(15)	(15)	(15)
Reduce market research budget	(12)	(12)	(12)
Delete CX advertising budget	(3)	(3)	(3)
Procurement savings *	(30)	(80)	(80)
HPSN	(3)	(3)	(3)
Temporary staff *	(50)	(50)	(50)
Paper *	(5)	(5)	(5)
Stationery	(15)	(15)	(15)
Reduce Office services post	(20)	(20)	(20)
Office accommodation	(90)	(90)	(90)
Depot rent	(17)	(17)	(17)
Election store at BW	(2)	(2)	(2)
Abbey House bookings	(5)	(5)	(5)
Misc Directorate savings			
- Communities	(50)	(50)	(50)
- Development	(87)	(87)	(87)
- Finance	(61)	(61)	(61)
- City Secretary & Solicitor	(16)	(16)	(16)
Delete CX technical assistant	(14)	(14)	(14)
Leased cars *	(25)	(50)	(50)
Canteen o/h	(5)	(5)	(5)
Interview and recruitment expenses	(3)	(3)	(3)
Removal and relocation expenses	(1)	(1)	(1)
Members allowances	(12)	(12)	(12)
Members food	(10)	(10)	(10)
Members room	(5)	(5)	(5)
Scrutiny consultancy	(5)	(5)	(5)
TOTAL	(781)	(946)	(1,026)
TOTAL SAVINGS	(1,486)	(1,736)	(1,821)
less amounts attributable to HRA *	83	129	155
Net GF REVENUE SAVINGS	(1,404)	(1,607)	(1,666)

## **SUMMARY OF RESERVES**

	2005/06 Opening Balance	2006/07 Opening Balance	2007/08 Opening Balance	2008/09 Opening Balance	2009/10 Opening Balance	2010/11 Opening Balance
	£000	£000	£000	£000	£000	£000
General Fund Working Balance Reserve	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000
Major Investment Reserve	(5,103)	(3,460)	(3,018)	(2,776)	(2,579)	(2,541
Earmarked Reserves Social Issues						,
Bapsy Bequest (interest) Bapsy Bequest	(387) (763)	(399) (763)	(376) (763)	(0) (690)	(0) (0)	) (0
Leisure, Arts and Culture Grants	(61)	(31)	(21)	(11)	(0)	(0
Guildhall Kitchen Equipment	(5)	(5)	(0)	(0)	(0)	(0
Open Spaces Maintenance	(848)	(808)	(768)	(728)	(688)	(648
Planning Open Spaces Deposits (interest)	(2,396)	(2,204)	(2,053)	(1,889)	(1,720)	(1,546
Environment						
District Plan	(124)	(0)	(0)	(0)	(0)	(6
Planning Grants	(314)	(214)	(114)	(14)	(0)	(
Local Economy						
Car Park Income	(397)	(0)	(0)	(0)	(0)	(0
Car Park Property Maintenance	(1,136)	(940)	(800)	(140)	(0)	((
Museums Acquisitions	(12)	(12)	(12)	(12)	(12)	(1)
Museums Publications	(38)	(38)	(38)	(38)	(38)	(3
Recreational Development	(11)	(10)	(9)	(8)	(7)	(1
Town Twinning	(19)	(19)	(19)	(19)	(19)	(19
Whiteley	(1,032)	(966)	(889)	(949)	(871)	(83
Resources						
GF Non-operational Property Repairs	(340)	(235)	(205)	(175)	(145)	(11
GF Operational Property Repairs	(60)	(0)	(0)	(0)	(0)	(1
Insurance Reserve (GF)	(426)	(350)	(275)	(275)	(275)	(27
ICT Strategy	(875)	(554)	(184)	(1)	(1)	(
Land Charges Computerisation	(386)	(327)	(142)	(49)	(49)	(49
Winchester Town	(188)	(91)	(45)	(47)	(49)	(5
Total Earmarked Reserves	(9,818)	(7,966)	(6,713)	(5,045)	(3,874)	(3,59
Total Reserves	(16,921)	(13,426)	(11,731)	(9,821)	(8,453)	(8,132

# FINANCING TRANSACTIONS

	L	£000	£000	£000	£000
		•	•		
(10,194)	(8,466)	(7,497)	(7,497)	(7,497)	(7,497
					11
					9 20
19	20	20			
(1,654)	(1,145)	(938)	(831)	(782)	(750
(1,635)	(1,125)	(918)	(811)	(762)	(730
255	240	206	192	189	182
(1,380)	(885)	(712)	(619)	(573)	(548
(389)	(414)	(414)	(414)	(414)	(414
(1,769)	(1,299)	(1,126)	(1,033)	(987)	(962
(8,425)	(7,167)	(6,371)	(6,464)	(6,510)	(6,535
charges made t	to operational t	oudgets for cap	ital investment	through the	
•					4,75%
	(1,635) 255 (1,380) (389) (1,769) (8,425)	8 9 19 20 (1,654) (1,145) (1,635) (1,125) 255 240 (1,380) (885) (389) (414) (1,769) (1,299)  (8,425) (7,167)  charges made to operational beinclude depreciation and a charges made to operation and a charges made and a charge	8       9       9         19       20       20         (1,654)       (1,145)       (938)         (1,635)       (1,125)       (918)         255       240       206         (1,380)       (885)       (712)         (389)       (414)       (414)         (1,769)       (1,299)       (1,126)         (8,425)       (7,167)       (6,371)    charges made to operational budgets for cap include depreciation and a charge for the use	8       9       9       9         19       20       20       20         (1,654)       (1,145)       (938)       (831)         (1,635)       (1,125)       (918)       (811)         255       240       206       192         (1,380)       (885)       (712)       (619)         (389)       (414)       (414)       (414)         (1,769)       (1,299)       (1,126)       (1,033)         (8,425)       (7,167)       (6,371)       (6,464)    charges made to operational budgets for capital investment include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include depreciation and a charge for the use of capital (current include inc	8       9       9       9       9         19       20       20       20       20         (1,654)       (1,145)       (938)       (831)       (782)         (1,635)       (1,125)       (918)       (811)       (762)         255       240       206       192       189         (1,380)       (885)       (712)       (619)       (573)         (389)       (414)       (414)       (414)       (414)         (1,769)       (1,299)       (1,126)       (1,033)       (987)         (8,425)       (7,167)       (6,371)       (6,464)       (6,510)    charges made to operational budgets for capital investment through the include depreciation and a charge for the use of capital (currently 3.5%).

## CAPITAL PROGRAMME

	2005/06	2006/07	2007/08	2008/09	2009/10	2010/11	
	£000	£000	£000	£000	£000	£000	
SOCIAL ISSUES							
Housing Revenue Account							
	3,246	3,278	3,278	3,278	3,278	3,278	
Major repairs	3,240	200	200	200	200	200	
Sewage Treatment Works	303	200	200	200	200	200	
Housing General Fund	450	450	450	450	450	450	
Renovation Grants - Mandatory	450	450	450	450	450	450	
Renovation Grants - Discretionary	170	170	170	170	170	170	
Affordable Housing (SHG)	750	375	0	0	0	0	
Affordable Housing/Regeneration	500	500	0	0	0	0	
Homeless Hostel - Sussex Street	214	0	0	0	0	0	
Community Development							
Open Space & Recreation Facilities	140	90	190	50	50	50	
Capital grants	100	100	100	100	100	100	
Guildhall Improvements	18	0	0	0	0	0	
Guildhall Community Facilities	40	75	500	500	0	0	
	855	10	10	10	0	0	
Swanmore Community Scheme	600	10	10	10	U	Ū	
T. 1. 0. / 11	0.700	- F 0.40	4.000	4.750	4 2 4 0	4 240	
Total - Social Issues	6,786	5,248	4,898	4,758	4,248	4,248	
<u>ENVIRONMENT</u>							
Environmental Health							
Public Conveniences	20	0	20	0	20	0	
Air Quality Monitoring Eqpt	109	0	0	0	0	0	
Recycling Pilot Scheme	6	0	0	0	0	0	
Replacement Bins	50	960	100	10	10	10	1
Conservation							
Environmental Improvements in Rural Areas	3	15	0	0	0	0	
Denmead Environmental Improvements	70	0	0	0	Õ	Ö	
	73	0	0	0	Ö	Ŏ	
Waterways improvements	331	975	120	10	30	10	
Total - Environment	331	975	120				
LOCAL FOOLOWY							
LOCAL ECONOMY							
<u>Transportation</u>			700	700	400	400	
Car Parks	200	180	700	700	180	180	
Footway Lighting	10	10	10	10	10	10	
Cultural Services							
Market Lane Window Display	0	15	0	0	0	0	
Groundworks in Jewry Street	180	0	0	0	0	0	
Winchester Cultural Centre	330	330	340	0	0	0	
Sport & recreation							
Denmead Pavilion	150	0	0	0	0	0	
Whiteley Sports Ground	10	0	0	0	0	0	
Total - Local Economy	880	535	1,050	710	190	190	
rotar - Locar Locatorny	000		1,000		130	130	
DESCUIDCES							
RESOURCES							
<u>Finance</u>	222	400	000	000	200	050	
ICT Equipment	200	130	250	200	200	250	
ICT E-govt	1,087	1,976	105	65	5	0	
City Secretary		•					
Land charges computerisation	45	0	0	0	0	0	
Magdalen Hill Cemetery Improvements	0	30	0	0	0	0	
Estates							
Purchase of property	0	2,000	1,000	0	0	0	
Abbey House	50	50	50	0	Ő	Ö	
Abbey Mill	25	0	0	0	0	0	
	80	0	0	0	0	0	
Avalon House							
City Museum	0	55 00	45	0	0	0	
City Offices	331	20	20	20	20	20	
New Offices - fees	0	150	400	0	0	0	
Guildhall Capital Repairs	104	23	0	0	0	0	
RPLC Capital Repairs	305	1,198	0	0	1,000	0	
Total - Resources	2,227	5,632	1,870	285	1,225	270	
TOTAL BUDGET	10,224	12,390	7,938	5,763	5,693	4,718	

## **CAPITAL PROGRAMME - FINANCING**

<u>FINANCING</u>	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/1 £000
Supported Capital Expenditure	886	0	0	0	0	(
Major repairs Allowance	3,246	3,278	3,278	3,278	3,278	3,278
Capital Grant (SCG)	270	270	270	270	270	270
Waste Performance Grant	0	50	52	0	0	(
External Contributions	10	0	0	0	0	(
Developers contributions	0	0	0	0	0	(
Car Park Property Reserve	200	180	700	180	40	40
Operational Property Reserve	60	0	0	0	0	(
ICT Strategy Reserve	321	370	0	0	0	(
IEG Grant	150	0	0	0	0	(
Land Charges Computerisation Rese	45	0	0	0	0	(
Open Space Provision Reserve	120	60	90	0	0	(
Whiteley Reserve	10	0	0	0	0	(
Bapsy Bequest	40	75	500	500	0	(
Revenue - Specific	136	130	0	0	0	(
Capital Receipts	3,529	7,952	3,038	1,515	2,095	1,120
Major Investment Reserve	1,201	25	10	20	10	10
-	10,224	12,390	7,938	5,763	5,693	4,718

Notes re changes to the Capital Programme since reported in CAB1182

CAB1197 reprofiling of costs for AWC roll out

E-GOVERNMENT	PROGRAMINE	Approval	200	5/06	2006	/07	200	7/08	200	8/09	200	9/10	5 Year	Total
		1	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Priority Outcome	Expenditure		Сар	Rev	Сар	Rev	Сар	Rev	Cap	Rev	Cap	Rev	Сар	Rev
R16, R22, R23,														
G15, G19	<u>EDRMS</u>	CAB862												
	Software				400								400	0
	S/w mtce					40		40		40		40	0	160
	Project management					70		20		20			0	110
	Integration with back office systems				100								100	0
	Scanning					100		50		50			0	200
			0	0	500	210	0	110	0	110	0	40	500	470
R7, R22, R23, G5	<u>GIS</u>													
	Software		42		30		20						92	0
	S/w mtce					8		14		18		18	0	58
	Communities mobile data capture				20								20	0
	ESRI Local View Intranet Version				20								20	0
	ESRI Local View Internet Version	:			20								20	0
	Ordnance Survey Point X data				14								14	0
	Sites and monuments record		12		5								17	0
	Aerial photography		8						,		1		8	0
	Positional accuracy improvements		15		20								35	0
	Tree survey system		16			4		4		4		4	16	16
	Gazetteer data matching					30							0	30
	Address searches (Royal Mail)					3		3		3		3	0	12
	Additional staffing			15		30			İ				0	45
	, taditional otaning		93	15		75		21	0	25	0	25	242	161
D2 D7 D46 D22					,,,,,,									
R3, R7, R16, R23, R27, R28, R29,														
G8, G24	CRM - Phase I	CAB793												
00, 02.	Software	0/10/00	350										350	0
	S/w mtce		330			62		62		62		62	ł .	248
	Telephony		70			02	20			02		02	90	0
	1 ' '		10	30			20						0	30
	Project management		420	30		62	20	62	0	62	0	62		278
			420	30	0	02	20		0	02	U	02	440	210
R3, R7, R16, R23,														
R27, R28, R29,	0.514 5/ //													İ
G8, G24	CRM - Phase II				40								40	
	Business process re-engineering				40								40	0
	Software development				40	00							40	. 0
	Training					30							0	30
	Integration of back office systems				60								60	0
	Project management					60					<u> </u>		0	60
			0	0	140	90	0	0	0	0	0	0	140	90
											ŀ			
R3, R5, G3,														
R7,R15, G14, R20,											İ			
R22, R23, R24,														
R26, G4,G20,														
G23, G25,	Content Management System	CAB682												
	Software upgrade		90										90	0
	S/w mtce					5		5		5		5		20
	GIS on web		15										15	0
	Web technician			50		30					1		0	80
R6, G2	Community Web Portal				10			2		2		2		6
	face in the contract of the co		10		i		1		I				10	0
R6	Members website				L									
R6	Members website		115	50	10	35	0	7	0	7	0	7		106

E-GOVERNMENT F	ROGRAMME				<u>.</u>					100			Append	
		Approval	<b>200</b> 5	<b>£000</b>	<b>2006</b> £000	<b>107</b> £000	<b>2007</b> £000	<b>7/08</b> £000	<b>2008</b> £000	8 <b>/09</b> £000	<b>2009</b> £000	<b>/10</b> £000	<b>5 Year</b> £000	Total £000
Priority Outcome	Expenditure	<del>                                     </del>	Cap	Rev	Cap	Rev	Cap	Rev	Cap	Rev	Cap	Rev	Cap	Rev
R27	Land Charges System	CEN69	Оцр	1,01	·	1101	Оцр	1101	Оцр	1.01	Сир	1101	Сир	-1101
121	Software	OLITOD	45										45	0
	Data transfer		10			100		100		50			0	250
	Staffing					50	l	50					0	100
	Project management			10		30	I						0	40
	r Toject management		45	10	0	180		150	0	50	0	0	45	390
			40	10		100		100						
G22	ICT Strategy			20									0	20
R16, R22	Infrastructure upgrades	CAB683												
	Storage area network (SAN)				160								160	0
	Wireless Infrastructure				80								80	0
			0	0	240	0	0	0	0	0	0	0	240	0
R3	Joint Catalogue of Services		4										4	0
	<u>Info Kiosk</u>		6										6	0
R27, G25	Online Change of Address		5										5	0
,														
R15, R16, R22,														
R23, G3, G13, G25														
	Development of e-forms		25		25				,				50	(
	Integration with mobile devices				50								50	0
			25	0	75	0	0	0	0	0	0	0	100_	C
R9, G9	<u>e-procurement</u>				70								70	
	Software				70	45		45		4.5		46	70	(
	S/w mtce			20		15		15		15		15	0	60 20
	Project management			20	15		10		10				35	20
	Market Place		!		15	10			10				0	10
	Project management		10			10							10	(
	Catalogue i/face		10	20	85	25	10	15	10	15	0	15	115	90
C49	Parannal		10	20	85		10	10	10	13	U	13	113	
G18	Personnel e-learning			5		5		5		5		5	0	25
P22 P23 P27 G2	Integrated HR/Payroll system													
1122, 1123, 1121, 02	Software	CAB1155	58										58	0
	s/w mtce	0/10/100				8		8		8		8	0	32
	Project management			15		Ū		J		Ü		U	٥	15
	i rojeot management		58	15		8	0	8	0	8	0	8		47
R11, R22, R23,			33	,,,			<b>†</b>		<del>                                     </del>		۲Ť		"	
R27, G16, G17	Orchard Archouse Plus				1									
	Software		87										87	(
	S/w mtce					17		17		17		17	0	68
	PSI Asbestos Management				30	6							30	6
	Project management			10									0	10
			87	10	30	23	0	17	0	17	0	17	117	84
	I		I		1		I		I		I		I	

E-GOVERNMENT F	PROGRAMME												Append	
		Approval			2006			7/08	200		2009		5 Year	
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Priority Outcome	Expenditure	ļ	Cap	Rev	Cap	Rev	Cap	Rev	Сар	Rev	Сар	Rev	Сар	Rev
R8, R22, R23,														
R27,G5, G7, G14	<u>CAPS</u>													
	CAPS Estates Management				20								20	0
	CAPS for Dev Services		8										8	0
	UFIS - historical update		6										6	0
	I/face - GIS/CAPS		5										5	0
	Local development framework				5								5	0
	LDF upgrade				6								6	0
			İ		16			_		5		_		15
	Public Access BC							5		5		5		
	Public Access Licensing				12			5		5		5	1	15
	Project management												0	0
			19	0	59	0	0	10	0	10	0	10	78	30
R8, R16, R22,														
R23, R27, G5, G7,														
G12, G14, G24	Interfaces				:									
	l/face - LLPG/SX3				15								15	C
	I/face - LLPG/Elect. Reg.				15								15	0
I	I/face - CDMS/creditors		20		.,	2		2		2		2	1	8
	Il/face - GIS/CAPS		20		5	2		2				2	5	0
			20		٦								30	0
	I/face - CRM/backoffice		30								<u> </u>			
			50	0	35	2	0	2	0	2	0	2	85	8
R16, R21, R22,					1									
R27, G15, G16,														
G17	Flexible working													
	Software		30		70		50		50				200	0
	S/w mtce					6		20		30		40	0	96
	Hardware				100								100	0
	Project management					50							0	50
	Integration				50	00							50	0
	Software Bens SX3)				43								43	0
	·				43			^		^		0	1	
	S/w mtce				000			9 29		9		9 49		27 173
			30	0	263	56	50	29	50	39	0	49	393	1/3
R11, R16, R17,														
R23, R27, G11,														
G15	e-Billing & account access													
	Software - SX3				115								115	0
4	S/w mtce - SX3							26		26		26	0	78
	Software - Orchard				45								45	C
	S/w mtce - Orchard							20		20		20	0	60
	Software - Benefits		1										0	C
	S/w mtce - Benefits												١٠٥	0
			10										10	0
1	Laser cheques		10	0	160	^	0	40		40	0	46		138
					160	0	μ υ	46	0	46	1	40	170	138
	l.,												_	
	Marketing e-government			20		10	<u> </u>	10			ļ		0	40
G3	SMS messaging		10			2		2		2		2	10	8
R22	Performance management				1									
	Software		25		25		1						50	C
	S/w mtce					5		10		10		10	0	35
			25	0	25	5								35
			<u> </u>	<u>_</u>	<del></del>		<del>                                     </del>		<del>  </del>		<u> </u>			
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E-GOVERNMENT F	ROOKAMINE	Approval	2005	/06	2006	/07		7/08		8/09		9/10	5 Year	Total
			£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Priority Outcome	Expenditure		Cap	Rev	Сар	Rev	Cap	Rev	Cap	Rev	Cap	Rev	Сар	Rev
	Knowledge management		25		5		5		5		5		45	
G4	e-democracy													
	video council proceedings		30		20								50	C
	Citizen database		20										20	C
			50	0	20	0	0	0	0	0	0	0	70	C
	BT OneBill			10	4.1818								0	10
	High level info audit		10										10	C
R17, R20, R22,														
R27, G15	Upgrade web pipe			35		35		35		35		35	0_	175
G13	Car Parking upgrade													_
	Software		25					_		_		_	25	0
	S/w mtce					6		6		6		6		24
	Project management		25	30	0	6	0	6	0	6	0	6	0 25	30 54
R16, R17, R27,			- 23	- 30		0	- 0		- 0		<del>                                     </del>		20_	
G12, G15, G24	Middleware													
, ,	Software				100								100	(
	S/w mtce							20		20		20	0	60
	Project management					30							0	30
			0	0	100	30	0	20	0	20	0	20	100	90
R16, R22, R27,	1													
G12, G24	<u>Workflow</u>													
	Software				100								100	(
	S/w mtce							20		20		20		60
	Orchard training					10							0	10
	Project management		0	0	100	30 40		20	0	20	0	20	100	100
	Printer Re <u>view</u>		<u> </u>	Ū	100				<del>                                     </del>				100	
	Audit		10										10	(
	Project management					18							0	18
			10	0	0	18	0	0	0	0	0	0	10	18
			1,132	270	1,976	917	105	585	65	489	5	379	3,283	2,640

	200	5/06	2006	107	200	7/08	200	3/09	2009	9/10	5 Year	Total
Funding	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
	Cap	Rev	Сар	Rev	Cap	Rev	Cap	Rev	Cap	Rev	Сар	Rev
IEG Grant	150	0	0	0	0	0	0	0	0	0	150	0
IDEA grant	0	125	0	0	0	0	0	0	0	0	0	125
Land charges reserve	45	10	0	180	0	150	0	50	0	0	45	390
HRA	87	10	75	33		37		37		37	162	154
Departmental budgets (Revenue)	0	55	5	236	0	127	0	127	0	116	5	661
Departmental budgets (Capital)	49	0	50	0	0	0	0	0	0	0	99	0
Other contributions (HIOWA)	10	0	0	0	0	0	0	0	0	0	10	0
ICT reserve	321	70	370	113	0	0	0	0	0	0	691	183
Capital receipts	470	0	1,476	0	105	0	65	0	5	0	2,121	0
Unfunded revenue contributions	0	. 0	0	355	0	271	0	275	0	226	0	1,127
	1,132	270	1,976	917	105	585	65	489	5	379	3,283	2,640

# MAJOR INVESTMENT RESERVE AND CAPITAL RECEIPTS

	2005/06 £000	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/1 £00
MAJOR INVESTMENT RESERV	<b>E</b> _					
Balance B/F	 (5,103)	(3,460)	(3,018)	(2,776)	(2,579)	(2,541
Planned contribution to revenue	442	62	0	0	0	
Surplus on revenue account	0	0	(39)	(98)	(198)	(303
Shortfall on IEG Revenue progra	0	355	271	275	226	22
Financing of Capital Programe	1,201	25	10	20	10	1
	(3,460)	(3,018)	(2,776)	(2,579)	(2,541)	(2,608
CAPITAL RECEIPTS						
	(10.880)	(11 800)	(5.373)	(2.085)	(2.120)	(675
Balance B/F  Asset Sales (RTB)	(10,880)	(11,800)	(5,373)	(2,985)	(2,120)	
Balance B/F Asset Sales (RTB)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA) Pooling	(2,000) (500) 1,500	(2,000) (500) 1,500	(2,000)	(2,000)	(2,000)	(675 (2,000 1,50
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA) Pooling Pooling transition	(2,000)	(2,000)	(2,000) 0 1,500	(2,000) 0 1,500	(2,000) 0 1,500	1,50
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA) Pooling Pooling transition Asset Sales (Other)	(2,000) (500) 1,500 (750)	(2,000) (500) 1,500 (375)	(2,000) 0 1,500	(2,000) 0 1,500 0 (150)	(2,000) 0 1,500 0 (150)	1,50
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA) Pooling Pooling transition	(2,000) (500) 1,500 (750) (3,585)	(2,000) (500) 1,500 (375) (150)	(2,000) 0 1,500 0 (150)	(2,000) 0 1,500 0 (150)	(2,000) 0 1,500 0 (150)	(2,000 1,50 (150
Balance B/F Asset Sales (RTB) Asset Sales (Other HRA) Pooling Pooling transition Asset Sales (Other) Asset Sales (CPO props)	(2,000) (500) 1,500 (750) (3,585)	(2,000) (500) 1,500 (375) (150)	(2,000) 0 1,500 0 (150)	(2,000) 0 1,500 0 (150)	(2,000) 0 1,500 0 (150)	(2,000 1,50 (150

# **COLLECTION FUND (PROVISIONAL)**

	2005/06 Probable	2006/07 Estimate
<u>Income</u>	<u> </u>	£
Council Tax		
Net income	(51,118,255)	(54,492,067
Benefits	(3,594,826)	
Transitional relief	242	
Non Domestic Rates	(34,498,000)	(34,847,653
	(89,210,839)	(89,339,720
<u>Expenditure</u>		
Hampshire County Council Precept	39,712,410	To be decided
Hampshire Police Authority Precept	5,196,324	To be decided
Hampshire Fire & Rescue Authority Precept	2,380,278	To be decided
Winchester City Council Demand	7,003,056	To be decided
Provision for Non Payment of Council Tax	100,000	200,00
Council Tax Written Off	154,556	
NNDR Payment to National Pool	34,320,967	34,670,62
NNDR Cost of Collection Allowance	177,033	177,03
	89,044,624	
Adjustments re Previous Years	112,749	322,74
Surplus()/Deficit for year	(53,466)	
Surplus()/Deficit brought forward 1st April	(269,275)	(322,742
Surplus( )/Deficit carried forward 31st March	(322,741)	

# **BUDGET REQUIREMENT**

	<i>2005/06</i> Probable £000	2006/07 Estimate £000
Winchester City Council Budget	11,051	To be decided
Winchester Town Charge	624	To be decided
Parish Precepts	1,454	To be decide
Budget Requirement	13,129	
Collection Fund Surplus()/Deficit	(14)	(42
Government Grant	(2,944)	(1,072
NNDR - payment from National Pool	(3,167)	(5,584
Net Budget Requirement	7,004	

## **COUNCIL TAX ON WINCHESTER TOWN AREA**

· 	2004/05	2005/06	2005/06	2006/07
	Actual	Original	Revised	Budget
	£	£	£	£
Cemeteries	48,044	71,110	62,050	52,640
Allotments	(1,651)	(1,110)	(1,140)	(1,240)
Grants	15,720	35,000	47,610	35,000
Recreation Grounds (propn)	392,824	462,010	497,930	509,170
Community Wardens (contrbn)	15,000	20,000	20,000	45,000
Footway Lighting	28,974	26,750	27,000	27,520
Bus Shelter Maintenance	12,664	12,670	12,670	12,670
Noticeboards	4,956	5,000	5,000	0
Christmas Lights	14,372	9,320	17,880	7,880
Neighbourhood Design Statements	0	10,000	5,000	5,000
Tree Survey and Maintenance	0	20,000	20,000	10,000
St Faith's Meadow	0	5,000	5,000	5,000
Town Forum	9,232	9,800	9,940	10,450
Total Expenditure	540,135	685,550	728,940	719,090
PROCEEDS OF COUNCIL TAX Interest on balance	(618,450) (4,203)	(624,300) (6,760)	(624,300) (8,440)	(668,900) (4,100)
Variation in Balances	(82,518)	54,490	96,200	46,090
FUND BALANCE: 1st April	(105,082)	(159,212)	(187,600)	(91,400)
FUND BALANCE CARRIED FORWAI	(187,600)	(104,722)	(91,400)	(45,310)
Tax Base	13,229	13,354	13,354	13,637
Tax at Band D	£46.75	£46.75	£46.75	£49.05

Notes: budget proposed by Town Forum meeting 18th January 2006
Grants - additional grants proposed for Business Hub and BIDS
Recreation grounds included target reduction of £30,000 expenditure in 2006/07
Expansion of Community Warden Service - contribution of £25,000 towards extra team
Neighbourhood Design Statements - no commitment in base budget beyond 2006/07

# PARISH COUNCIL PRECEPTS AND COUNCIL TAXES 2006/07

	EXPENDITURE £		FAX RATE AND D - €.p
BILLING AUTHORITY	-	E./	
WINCHESTER		46,207.85	
SPECIAL AREAS			
(BILLING AUTHORITY)			
WINCHESTER TOWN	668,900	13,636.86	49.05
PARISHES			
BADGER FARM	24,500	987.58	24.84
BEAUWORTH	-	57.44	0.00
BIGHTON	1,860	165.16	11.25
BISHOPS SUTTON	2,961	215.42	13.77
BISHOPS WALTHAM	239,000	2,624.49	91.08
BOARHUNT	9,000	234.61	38.34
BRAMDEAN & HINTON AMPNER	5,000	214.08	23.40
CHERITON	8,000	301.60	26.55
CHILCOMB	-	57.22	0.00
COLDEN COMMON	99,315	1,524.63	65.16
COMPTON & SHAWFORD	25,296	732.35	34.56
CORHAMPTON & MEONSTOKE	8,000	357.00	22.41
CRAWLEY	11,500	208.53	55.17
CURDRIDGE	20,000	607.22	32.94
DENMEAD	301,457	2,668.47	112.95
DROXFORD	8,000	322.27	24.84
DURLEY	13,000	439.41	29.61
EXTON	203	129.64	1.53
HAMBLEDON	11,500	487.27	23.58
HEADBOURNE WORTHY	3,225	230.22	14.04
HURSLEY	20,000	414.70	48.24
ITCHEN STOKE & OVINGTON		124.64	
ITCHEN VALLEY	12,236	703.47	17.37
KILMESTON	2,860	126.64	22.59
KINGS WORTHY	90,000	1,703.61	52.83
LITTLETON & HARESTOCK	54,500	1,495.44	36.45
MICHELDEVER		582.11	
NEW ALRESFORD		2,221.47	
NORTHINGTON		124.64	
OLD ALRESFORD	6,500	265,85	24.48
OLIVERS BATTERY	22,700	749.65	30.33
OTTERBOURNE	25,693	697.00	36.90
OWSLEBURY	14,000	379.61	36.90
SHEDFIELD	87,730	1,594.70	54.99
SOBERTON		802.90	
SOUTH WONSTON	53,458	1,165.15	45.90
SOUTHWICK & WIDLEY	11,750	284.11	41.40
SPARSHOLT	5,000	305.09	16.38
SWANMORE	96,000	1,275.32	75.24
TICHBORNE		83.23	
TWYFORD	33,000	688.18	47.97
UPHAM	9,000	316.68	28.44
WARNFORD	950	109.44	8.64
WEST MEON	11,000	378.83	29.07
WHITELEY	18,764	1,246.18	15.03
WICKHAM	77,563	1,613.38	48.06
WONSTON	11,000	554.36	19.80
PARISH TOTAL	1,455,521	32,570.99	
WINCHESTER TOWN	668,900	13,636.86	
TOTAL	2,124,421	46,207.85	

# PARISH COUNCIL PRECEPTS AND COUNCIL TAXES - CHANGE ON YEAR

	BAND D TAX RATE 2006/07 £	BAND D TAX RATE 2005/06 £	Difference £	%
BILLING AUTHORITY	L	L	L	
WINCHESTER TOWN	49.05	46.75	2.30	4.92%
PARISHES				
BADGER FARM	24.84	24.48	0.36	1. <b>47</b> %
BEAUWORTH	0.00	0.00	0.00	0.00%
BIGHTON	11.25	11.43	-0.18	-1.57%
BISHOPS SUTTON	13.77	13.23	0.54	4.08%
BISHOPS WALTHAM	91.08	69.66	21.42	30.75%
BOARHUNT	38.34	45.72	<i>-</i> 7.38	-16.14%
BRAMDEAN & HINTON AMPNER	23.40	23.31	0.09	0.39%
CHERITON	26.55	24.64	1.91	7.75%
CHILCOMB	0.00	0.00	0.00	0.00%
COLDEN COMMON	65.16	65.43	-0.27	-0.41%
COMPTON & SHAWFORD	34.56	33.84	0.72	2.13%
CORHAMPTON & MEONSTOKE	22.41	21.06	1.35	6.41%
CRAWLEY	55.17	49.32	5.85	11.86%
CURDRIDGE	32.94	33.12	-0.18	-0.54%
DENMEAD	112.95	79.92	33.03	41.33%
DROXFORD	24.84	37.89	-13.05	-34.44%
DURLEY	29.61	27.63	1.98	7.17%
EXTON	1.53	5.58	-4.05	-72.58%
HAMBLEDON	23.58	19.98	3.60	18.02%
HEADBOURNE WORTHY	14.04	14.04	0.00	0.00%
HURSLEY	48.24	43.74	4.50	10.29%
ITCHEN STOKE & OVINGTON	0.00	9.00	0.00	0.00%
ITCHEN STOKE & CVINGTON	17.37	20.16	-2.79	-13.84%
KILMESTON	22.59	25.47	-2.88	-11.31%
KINGS WORTHY	52.83	50.58	2.25	4.45%
	36.45	35.55	0.90	2.53%
LITTLETON & HARESTOCK	0.00		0.90	0.00%
MICHELDEVER		43.92		
NEW ALRESFORD	0.00	65.34	0.00	0.00%
NORTHINGTON	0.00	21.24	0.00	0.00%
OLD ALRESFORD	24.48	23.04	1.44	6.25%
OLIVERS BATTERY	30.33	29.43	0.90	3.06%
OTTERBOURNE	36.90	36.00	0.90	2.50%
OWSLEBURY	36.90	35.37	1.53	4.33%
SHEDFIELD	54.99	54.09	0.90	1.66%
SOBERTON	0.00	17.02	0.00	0.00%
SOUTH WONSTON	45.90	45.00	0.90	2.00%
SOUTHWICK & WIDLEY	41.40	34.38	7.02	20.42%
SPARSHOLT	16.38	16.20	0.18	1.11%
SWANMORE	75.24	61.56	13.68	22.22%
TICHBORNE	0.00	31.41	0.00	0.00%
TWYFORD	47.97	47.97	0.00	0.00%
UPHAM	28.44	27.27	1.17	4.29%
WARNFORD	8.64	8.91	-0.27	-3.03%
WEST MEON	29.07	24.12	4.95	20.52%
WHITELEY	15.03	16.92	-1.89	-11.17%
WICKHAM	48.06	41.48	6.58	15.86%
WONSTON	19.80	19.89	-0.09	-0.45%