# WINCHESTER AND DISTRICT WORKING TOGETHER (Winchester's Local Strategic Partnership)

# FRAMEWORK June 2005

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#### Introduction

Winchester and District Working Together is the Local Strategic Partnership for the Winchester district. It is a broad partnership of organisations, forums and networks committed to working together with all interested groups and individuals to achieve a better quality of life for all the people of the district.

The Local Strategic Partnership consists of a Board supported by underpinning themed partnerships, forums and networks. These structures provide an opportunity for consultation and community planning with communities, experts and interest groups. Some, however, have developed further and participate more actively in planning for the future, addressing specific issues and delivering projects and services.

Representation on the Board covers the following themes (supporting councils, partnerships, forums and networks are shown in brackets – those in italics still emerging as at June 2005):-

**Democracy** (Hampshire County Council, Winchester City

Council, Winchester District Association of Parish

and Town Councils)

**Lifelong Learning** (Community Learning Forum)

**Housing** (Housing Forum)

Transport and Access (Transport Forum)

Inclusive Society (Voluntary Sector Forum/Social Inclusion

Forum/Faith Networks)

High Quality Environment (Natural Environment Forum/Built Environment

Forum)

Freedom from Fear (Community Safety Partnership)

**Health** (Health For All Partnership)

**Economic Prosperity** (Chamber of Commerce/Winchester4Business)

Leisure and Recreation (Cultural Consortium)

In reality there is considerable overlap between these cross-cutting themes and a holistic approach is taken.

# The Board has the following aims:-

- 1. To develop a shared vision for the area in consultation with partners and the community
- 2. To agree the key priorities for action required to achieve this shared vision
- 3. To share best practice and information
- 4. To streamline service delivery and inter-agency working
- 5. To attract and make best use of resources
- 6. To monitor progress in achieving the agreed vision
- 7. To oversee other partnerships, and assist them in delivering key priorities

#### The Role of the Board

Representatives on the Board are empowered by virtue of their positions as senior elected representatives or officers from key delivery agencies able to lead on policy matters and programme resources, and through their interaction with relevant supporting themed partnerships, networks and forums.

#### Their role is:-

- To work both individually and collaboratively to help realize the vision
- To enable and oversee an effective community planning process for the widest possible public participation in setting out the vision as expressed in the Community Strategy.
- To lead and engage with supporting partnerships, forums and networks so that the work of these bodies informs the delivery and review of the Community Strategy leading to more effective services and development within the District.
- To facilitate effective communication between those involved in the delivery and review of the Community Strategy, both within and between sectors, and between sectors and the Board.
- To foster collaboration and innovation at all levels by bringing together those who are active in delivering the Community Strategy via a network (the LSP Network), and offering opportunities such as cross-agency training and action planning events.
- To develop a multi-agency partnership way of working, in accordance with the principles of 'One Compact for Hampshire', which sets out shared principles and commitments for public bodies and the voluntary and community sector in Hampshire.
- To raise awareness of any new issues, policies, legislation and opportunities which may have an impact upon the delivery and review of the Community Strategy, and quality of life in the district.

#### **How the Board Operates**

### **Board Meetings**

The Board meets every 2 months at venues around the District

These meetings are open to the public and the agenda and notes of the meetings are posted on the Winchester City Council website (www.winchester.gov.uk).

Secretariat for the Board is currently provided by the Chief Executive's Unit at Winchester City Council.

The agenda for each meeting is drafted in consultation with the Chair and circulated first in draft for other representatives to add items as required. A final copy is circulated one week in advance of each meeting and posted on the Winchester City Council website.

#### Chairing

The Chair and Vice Chair of the Board are agreed each year at the meeting in July by consensus. Expressions of interest from other representatives are invited in advance. The current Chair and Vice Chair may continue if all Board representatives agree.

#### Accountability

Board representatives are accountable to their own organisations, and to those partnerships, networks and forums associated with their theme.

Elected representatives on the Board are accountable to their own Councils, reporting back as appropriate.

Councils have a role in promoting the overall wellbeing of the area. In terms of accountability, this is developing through scrutiny of the work of other agencies and partnerships.

Other elected representatives within the District may feed in views and issues for discussion by the Board via their own Council representative, or in the case of the MP, via the Chair.

#### **Decision Making**

Decisions taken at Board meetings are based on consensus. Where authority is needed from an external source, decisions are delayed until this authority is obtained. The aim is to reach agreement on shared objectives and the way each sector can play its part in delivering them. Partner representatives commit to ensuring that LSP objectives are given a high priority by all partner organisations.

#### Resources

From time to time resources are required to facilitate the work of the Local Strategic Partnership. The provision of resources is facilitated by Board representatives. Resources may be in financial or in kind, either through lead partner organisations/sectors, or by pooling of resources across lead partner organisations/sectors.

#### Performance Management

The Board receives a regular update to monitor progress on delivery of the Community Strategy against targets. The Board will publish a review of the Community Strategy annually, with a major review after 5 years.

#### Review of the Board

The Board sets aside one day per year to review its activities and operation, and to put in place any changes which are deemed necessary to successfully achieve its aims.

The review covers the following areas:-

- Representation
- Accountability
- Performance Management
- Risk Management
- Communication
- Information sharing
- Community Planning and Participation
- Training and Development

#### Supporting Partnerships, Forums and Networks

These vary from formal statutory partnerships (such as the Community Safety Partnership) to informal networks such as the emerging Cultural Consortium, and Natural Environment Forum. They are recognized by the Board as contributing participants of the Local Strategic Partnership.

They are able to contribute as follows:-

- Provide a voice for communities of interest to influence the delivery and review of the Community Strategy
- Provide a pool of expertise and local knowledge in respect of their theme
- Innovate and collaborate within and across the themes
- Take action to deliver objectives within the Community Strategy and other themed strategies

Partnerships, forums and networks can communicate with the Board via their theme representative on the Board. The Board communicates with the co-ordinators/chairs, and via the LSP Network. The Network provides a two-way communication link between those delivering the Community Strategy and the LSP Board, and across the themes, and is currently being developed as at June 2005.

Diagrams of some of the existing and emerging partnerships, forums and networks relating to the Community Strategy as at June 2005 are shown at Appendix 1. This picture will change over time and up to date information can be found on the Winchester City Council website (www.winchester.gov.uk).

# **Further Information**

For further information about Winchester and District Working Together, and the Community Strategy, please view the website at <a href="https://www.winchester.gov.uk">www.winchester.gov.uk</a> or contact Antonia Perkins at Winchester City Council:-

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Address Antonia Perkins

Policy Officer

Chief Executive's Unit Winchester City Council

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Winchester Hampshire SO23 9LJ Appendix 1 – Some of the Partnerships, Networks and Forums relating to the LSP Board (NB This is an emerging picture which will change over time)

Overview Diagram











