

**HRA Financial Plan - Operating Performance**

**Appendix 6**

		Income		Expenditure					Net Operating		Transfer from / (to)		Surplus (Deficit) for the Year		Surplus (Deficit) b/fwd		Surplus (Deficit) c/fwd	
Year	Year	Total Income £,000	Managt. £,000	Depreciation £,000	Responsive & Cyclical £,000	Misc expenses £,000	Total expenses £,000	Capital Charges £,000	£,000	Repayment of loans £,000	Revenue Reserve £,000	RCCO £,000	£,000	£,000	£,000	£,000	£,000	£,000
1	2019.20	29,121	(8,807)	(8,349)	(4,298)	(248)	(21,701)	(5,170)	2,250	0	(66)	(2,680)	(496)	11,627	27	11,157		
2	2020.21	29,485	(8,994)	(8,570)	(4,401)	(254)	(22,219)	(5,961)	1,305	0	0	0	1,305	11,157	24	12,486		
3	2021.22	30,799	(9,204)	(9,041)	(4,575)	(262)	(23,082)	(6,417)	1,300	0	0	0	1,300	12,486	32	13,818		
4	2022.23	31,334	(9,480)	(9,371)	(4,716)	(270)	(23,837)	(6,658)	838	0	0	0	838	13,818	34	14,690		
5	2023.24	33,137	(9,765)	(9,713)	(4,858)	(278)	(24,614)	(6,880)	1,643	0	0	(8,520)	(6,877)	14,690	20	7,833		
6	2024.25	35,383	(10,058)	(10,196)	(5,053)	(286)	(25,593)	(6,885)	2,905	0	0	(3,997)	(1,092)	7,833	11	6,753		
7	2025.26	35,791	(10,359)	(10,587)	(5,204)	(295)	(26,445)	(6,884)	2,463	0	0	(1,489)	973	6,753	11	7,737		
8	2026.27	36,755	(10,670)	(10,945)	(5,359)	(303)	(27,278)	(6,883)	2,594	0	0	(2,705)	(111)	7,737	12	7,638		
9	2027.28	37,744	(10,990)	(11,314)	(5,519)	(313)	(28,136)	(6,882)	2,725	0	0	0	2,725	7,638	14	10,377		
10	2028.29	38,759	(11,320)	(11,696)	(5,684)	(322)	(29,022)	(6,873)	2,863	0	0	(442)	2,421	10,377	18	12,816		
11	2029.30	39,801	(11,660)	(12,091)	(5,854)	(332)	(29,936)	(6,873)	2,991	0	0	(5,048)	(2,056)	12,816	18	10,777		
12	2030.31	41,603	(12,009)	(12,499)	(6,029)	(342)	(30,878)	(6,874)	3,851	0	0	(5,063)	(1,213)	10,777	15	9,580		
13	2031.32	41,967	(12,370)	(12,920)	(6,209)	(352)	(31,850)	(6,848)	3,269	0	0	(5,076)	(1,807)	9,580	13	7,786		
14	2032.33	43,094	(12,741)	(13,355)	(6,394)	(362)	(32,852)	(6,802)	3,439	0	0	(5,123)	(1,684)	7,786	11	6,113		
15	2033.34	44,250	(13,123)	(13,805)	(6,585)	(373)	(33,886)	(6,802)	3,561	0	0	(5,215)	(1,655)	6,113	8	4,466		
16	2034.35	45,436	(13,517)	(14,270)	(6,782)	(384)	(34,953)	(6,803)	3,681	0	0	(1,767)	1,914	4,466	9	6,389		
17	2035.36	47,490	(13,922)	(14,750)	(6,985)	(396)	(36,053)	(6,742)	4,695	0	0	(1,769)	2,926	6,389	13	9,327		
18	2036.37	47,904	(14,340)	(15,246)	(7,193)	(408)	(37,187)	(6,743)	3,974	0	0	(1,771)	2,203	9,327	17	11,547		
19	2037.38	49,187	(14,770)	(15,759)	(7,408)	(420)	(38,357)	(6,698)	4,132	0	0	(1,773)	2,359	11,547	21	13,927		
20	2038.39	50,504	(15,213)	(16,289)	(7,630)	(433)	(39,564)	(6,698)	4,242	0	0	(1,774)	2,468	13,927	26	16,421		
21	2039.40	51,856	(15,669)	(16,836)	(7,858)	(446)	(40,809)	(6,697)	4,350	0	0	(184)	4,166	16,421	32	20,619		
22	2040.41	53,243	(16,140)	(17,401)	(8,093)	(459)	(42,093)	(6,768)	4,382	(3,241)	0	(142)	1,000	20,619	37	21,656		
23	2041.42	55,645	(16,624)	(17,986)	(8,334)	(473)	(43,417)	(6,640)	5,589	(9,000)	0	(98)	(3,509)	21,656	37	18,183		
24	2042.43	56,128	(17,122)	(18,589)	(8,584)	(487)	(44,782)	(6,322)	5,024	0	0	(53)	4,971	18,183	40	23,194		
25	2043.44	57,629	(17,636)	(19,213)	(8,840)	(502)	(46,191)	(6,321)	5,116	0	0	(5)	5,111	23,194	49	28,354		
26	2044.45	59,168	(18,165)	(19,858)	(9,104)	(517)	(47,644)	(6,321)	5,203	0	0	0	5,203	28,354	59	33,616		
27	2045.46	60,749	(18,710)	(20,523)	(9,376)	(532)	(49,142)	(6,321)	5,285	0	0	0	5,285	33,616	70	38,971		
28	2046.47	62,371	(19,271)	(21,211)	(9,657)	(548)	(50,688)	(6,317)	5,366	(10,000)	0	0	(4,634)	38,971	74	34,411		
29	2047.48	65,180	(19,850)	(21,922)	(9,945)	(564)	(52,281)	(5,967)	6,932	(5,000)	0	0	1,932	34,411	75	36,418		
30	2048.49	65,745	(20,445)	(22,656)	(10,243)	(581)	(53,925)	(5,826)	5,993	(5,000)	0	0	993	36,418	81	37,492		