

|                        |  |      |      |      |      |      |      |      |      |      |      |
|------------------------|--|------|------|------|------|------|------|------|------|------|------|
| Council Tax Base       |  |      | 1.2% | 1.2% | 1.2% | 1.2% | 1.2% | 1.2% | 1.2% | 1.2% | 1.2% |
| Council Tax - Band D £ |  | 3.0% | 3.0% | 3.0% | 3.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Contractual Inflation  |  | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Pay Inflation          |  | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |

| General Fund Revenue (£m)                              | Forecast<br>2019/20 | Budget<br>2020/21 | Forecast<br>2021/22 | Forecast<br>2022/23 | Forecast<br>2023/24 | Forecast<br>2024/25 | Forecast<br>2025/26 | Forecast<br>2026/27 | Forecast<br>2027/28 | Forecast<br>2028/29 | Forecast<br>2029/30 |
|--|---------------------|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Funding</b>   |                     |                   |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Council Tax (excluding Parish Precepts)                | 7.789               | 8.146             | 8.458               | 8.786               | 9.127               | 9.401               | 9.683               | 9.973               | 10.273              | 10.582              | 10.901              |
| Retained Business Rates                                | 4.320               | 5.151             | 2.939               | 2.983               | 3.016               | 3.095               | 3.127               | 3.127               | 3.127               | 3.127               | 3.127               |
| New Homes Bonus  | 2.353               | 2.839             | 1.382               | 0.970               |                     |                     |                     |                     |                     |                     |                     |
| Damping - 5% cap on total resource reduction           |                     |                   | 1.872               | 1.388               | 1.126               |                     |                     |                     |                     |                     |                     |
| Revenue Support Grant & Other Grants                   | 0.396               | 0.280             | 0.200               | 0.200               | 0.200               | 0.200               | 0.200               | 0.200               | 0.200               | 0.200               | 0.200               |
|  | <b>14.858</b>       | <b>16.416</b>     | <b>14.852</b>       | <b>14.328</b>       | <b>13.470</b>       | <b>12.696</b>       | <b>13.010</b>       | <b>13.301</b>       | <b>13.601</b>       | <b>13.910</b>       | <b>14.229</b>       |
| <b>Investment Activity</b>                             | 2.503               | 2.055             | 0.460               | 0.016               | 0.419               | 0.418               | 0.491               | 0.533               | 0.577               | 0.622               | 0.667               |
| <b>Resources available</b>                             | <b>17.361</b>       | <b>18.471</b>     | <b>15.312</b>       | <b>14.343</b>       | <b>13.889</b>       | <b>13.114</b>       | <b>13.501</b>       | <b>13.834</b>       | <b>14.178</b>       | <b>14.532</b>       | <b>14.896</b>       |
| <b>Baseline Net Expenditure</b>                        |                     |                   |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Gross Income   | 14.074              | 14.217            | 15.637              | 17.126              | 17.609              | 17.733              | 18.113              | 17.976              | 18.112              | 18.074              | 18.107              |
| Gross Expenditure                                      | -29.434             | -29.579           | -29.699             | -30.049             | -30.494             | -31.039             | -31.600             | -32.176             | -32.768             | -33.364             | -33.472             |
| <b>Unavoidable Growth - ESC</b>                        |                     | <b>-0.237</b>     | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       | <b>-0.473</b>       |
| <b>Unavoidable Growth - Parking Enforcement</b>        |                     | <b>-0.050</b>     | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       | <b>-0.050</b>       |
| <b>Unavoidable Growth - HCC Recycling</b>              |                     |                   | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       | <b>-0.500</b>       |
| <b>Baseline resource requirements</b>                  | <b>-15.360</b>      | <b>-15.648</b>    | <b>-15.085</b>      | <b>-13.945</b>      | <b>-13.908</b>      | <b>-14.329</b>      | <b>-14.510</b>      | <b>-15.223</b>      | <b>-15.679</b>      | <b>-16.313</b>      | <b>-16.388</b>      |
| <b>One-off budgets &amp; Reserve Related Movements</b> | <b>-2.000</b>       | <b>-2.823</b>     | <b>-0.227</b>       | <b>-1.073</b>       | <b>-1.144</b>       | <b>-1.145</b>       | <b>-1.145</b>       | <b>-1.145</b>       | <b>-1.145</b>       | <b>-0.842</b>       | <b>-0.839</b>       |
| <b>Total net resource requirements</b>                 | <b>-17.361</b>      | <b>-18.471</b>    | <b>-15.312</b>      | <b>-15.018</b>      | <b>-15.052</b>      | <b>-15.474</b>      | <b>-15.656</b>      | <b>-16.369</b>      | <b>-16.824</b>      | <b>-17.155</b>      | <b>-17.227</b>      |
| <b>Budget Surplus / (Shortfall)</b>                    | <b>0.000</b>        | <b>0.000</b>      | <b>0.000</b>        | <b>-0.675</b>       | <b>-1.163</b>       | <b>-2.360</b>       | <b>-2.155</b>       | <b>-2.535</b>       | <b>-2.646</b>       | <b>-2.623</b>       | <b>-2.332</b>       |
| <i>% of Gross Expenditure</i>                          | <i>0.0%</i>         | <i>0.0%</i>       | <i>0.0%</i>         | <i>2.2%</i>         | <i>3.8%</i>         | <i>7.6%</i>         | <i>6.8%</i>         | <i>7.9%</i>         | <i>8.1%</i>         | <i>7.9%</i>         | <i>7.0%</i>         |