

Grouping	ID	Risk Title	Risk Causes	Risk Consequences	Likelihood	Impact	Risk Score	Mitigation	Further Actions	Residual Likelihood	Residual Impact	Residual Risk Score	Risk Owner
Collaboration	CMP1	Misunderstandings	Assumptions made without confirmation of intention or meaning. Miscommunication is a factor in multi party working.	Not optimizing the opportunities available, delay to progress, lack of trust leading to failure to share important information.	Likely	Low	Medium	Weekly catch up meetings between project managers from all parties to check understanding of information shared, next steps, actions and ongoing risk assessment.s		Unlikely	Low	Low	Project Manager
Resources	CMP2	WCC project resources	Lack of capacity and/or capability in WCC as result of changes in personnel or other business priorities.	Could result in delays or potential non delivery of the stage.	Likely	Moderate	Medium	We have prepared a Resource Plan to identify the project needs.	May need to buy in resources - this will require a budget or reallocate internal resources.	Unlikely	Moderate	Medium	Project Manager
Procurement	CMP3	Amended contract with supplier	Contract negotiations to secure contract with consultants.	Difficulty in reaching a contractual agreement - results in delay / needing to reprocur.	Likely	Moderate	Medium	The standard contract stating that 'no amendments to key clauses such as Intellectual Property rights will be accepted' has been included as an evaluation criteria in the forthcoming Lead Consultant procurement.		Highly Unlikely	Moderate	Low	Project Manager
Procurement	CMP4	Unable to attract bidders for the concept masterplan	Bids may not be within affordable parameters.	Unable to proceed with project as recommended to Cabinet in July 23.	Unlikely	Moderate	Medium	The brief has been reviewed to define the purpose of the work, top priorities and what it must accomplish. Flexibility between budget headings has been built into the Cabinet report.		Highly Unlikely	Moderate	Low	Project Lead
Procurement	CMP5	Exposure to procurement challenge	Any deviation from following the correct procedures during procurement.	Project delayed.	Highly Unlikely	Moderate	Low	The project team are working with legal and procurement colleagues to ensure adherence to the correct process at every step.		Highly Unlikely	Moderate	Low	Project Manager
Comms and Engagement	CMP6	Concept masterplan consultation does not reach a broad audience	Failure to identify and engage a wide range of stakeholders.	Inability of certain groups to access and contribute to the consultation process which could result in a different outcome or concept masterplan is unsupported.	Unlikely	Moderate	Medium	Implement Communications and Engagement Strategy ensuring opportunities for stakeholder engagement and co-creation are made widely available.		Highly Unlikely	Moderate	Low	Project Manager
Policy	CMP7	Concept masterplan is not endorsed by Cabinet	The concept masterplan is not supported by planning The concept masterplan does not meet Member and stakeholder expectations.	Project stopped or delayed whilst further work is undertaken resulting in further costs incurred.	Unlikely	Major	Medium	Implement Communications and Engagement Strategy ensuring opportunities for stakeholder engagement and co-creation are made widely available, continue bringing people on the journey and gaining support through the process. Work with Planning colleagues to ensure the concept masterplan meets the requirements of the emerging Local Plan. Ensure the concept masterplan is developed in accordance with the agreed concept masterplan governance.		Highly Unlikely	Major	Medium	Project Lead